



## Agenda

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To all Members of the

# COMMUNITIES AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL

**Notice is given that a Meeting of the above Panel is to be held as follows:**

**Venue:** Council Chamber, Civic Office, Doncaster

**Date:** Monday, 18th November, 2019

**Time:** 10.00 am

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### Items for Discussion:

1. Apologies for Absence.
2. To consider the extent, if any, to which the public and press are to be excluded from the meeting.
3. Declarations of Interest, if any.
4. Minutes of the meetings held on 17th July, and 19th August, 2019.  
(Pages 1 - 16)

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**Damian Allen**  
**Chief Executive**

**Issued on:** 8<sup>th</sup> November, 2019

**Senior Governance Officer for this meeting:**

Christine Rothwell  
Tel: 01302 735682

**Doncaster Metropolitan Borough Council**  
**www.doncaster.gov.uk**

5. Public Statements.

[A period not exceeding 20 minutes for statements from up to 5 members of the public on matters within the Panel's remit, proposing action (s) which may be considered or contribute towards the future development of the Committee's work programme]

**A. Items where the Public and Press may not be excluded**

6. Water Management Consortium and Doncaster East Internal Drainage Board. *(Pages 17 - 22)*
7. Climate Change Local Commission and Development of the Environment Strategy. *(Pages 23 - 28)*
8. Street Scene Rapid Improvement Plan. *(Pages 29 - 36)*
9. Third Sector Provider Alliance to combat social isolation and loneliness in Doncaster. *(Pages 37 - 44)*
10. Overview and Scrutiny Work Plan and the Council's Forward Plan of Key Decisions. *(Pages 45 - 60)*

**MEMBERSHIP OF THE COMMUNITIES AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL**

Chair – Councillor Mark Houlbrook

Vice-Chair – Councillor Jane Cox

Councillors Nigel Cannings, Mick Cooper, David Hughes, Tosh McDonald, Ian Pearson, Tina Reid and Kevin Rodgers

Invitee: Bob Ellis (UNISON)

## DONCASTER METROPOLITAN BOROUGH COUNCIL

### COMMUNITIES AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL

WEDNESDAY, 17TH JULY, 2019

A MEETING of the COMMUNITIES AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL was held at the COUNCIL CHAMBER - CIVIC OFFICE on WEDNESDAY, 17TH JULY, 2019, at 10.00 am.

#### PRESENT:

Chair - Councillor Mark Houlbrook

Vice-Chair - Councillor Jane Cox

Councillors Nigel Cannings, Tosh McDonald and Kevin Rodgers

1 Apologies for absence.

Apologies for absence were received from Councillor Mick Cooper.

2 To consider the extent, if any, to which the public and press are to be excluded from the meeting.

None

3 Declarations of Interest, if any

Declarations of interest were received from Councillors Jane Cox by virtue of being a Director of ICE Theatre (a social enterprise - not for profit organisation) and Councillor Kevin Rodgers by virtue of being a Director of Permafutur Agroecology Limited.

4 Public Statements

There were no public statements made.

5 Social Isolation and Loneliness Alliance Update

The purpose of the report was to provide an update on the Third Sector Social Isolation and Loneliness Partnership Alliance and to ask Members to note the progress to date. A presentation was made to Members that provided a more detailed overview and the actions for the proceeding twelve months.

Members of the Panel expressed their disappointment that there was no representation from the Doncaster Culture Leisure Trust to provide responses to questions posed. It was requested by the Chair that a letter be sent to the Trust and to invite them to attend a future meeting of the Panel when a further update was provided.

The presentation outlined the following areas;

- Terms of Reference
- Where are we at in terms of developing the Alliance?
- Responsibilities of Lead Organisation

- Governance
- Key actions for the next 12 months
- Performance and Outcomes Framework
- Research links

It was acknowledged that social inclusion presented significant challenges on a national and local level, spanned all ages and was influenced by a number of issues. Members were informed that research had shown the impact that social isolation had on health, particularly elderly residents

A discussion took place, which addressed the following areas;

**Model** - It was reported that consideration was being given to using a similar model to that in place with Expect Youth. Concern was raised that using such a model would mean that services were commissioned out and therefore it would be difficult to measure the delivery of those services. Assurances were provided that the legal agreement would not allow that to take place within the 3 years although it was acknowledged that there was a need to agree how people would enter into the alliance.

It was recognised that this concept was about investing at the front end, establishing systems and undertaking funding and discovery work to support long-term sustainability. It was viewed that there were a number of opportunities available although further work still needed to be undertaken with the alliance. It was explained that in addition to the core membership, there were a number of new players presenting themselves. It was commented that it was about linking in and utilising what was currently available.

Comments were made about assets available within communities that could be utilised by groups. Given that local authority assets were being sold, there was a reliance on existing community provisions to be utilised. A Member commented that the vision was good and questioned whether there was a high profile project in place that had the potential to be expanded.

An area that was being looked at more closely was how resources were being targeted. It was queried whether there was any correlation between the Indices of Multiple Deprivation and levels of social isolation. In terms of the £200,000 funding amount, clarification was sought around what was the expectation about the recipient of the grant. It was suggested that further clarity could be made within the Terms of Reference about how work could be targeted at a lower level to achieve positive outcomes and make the most impact. A question was asked on whether the funds would be taken up by bureaucracy with less money spent at source, delivering to communities.

**Identification and Access** - Concern was raised about how those people who were affected by social isolation could be identified. Members were informed about a piece of work taking place with the alliance to identify groups of people who were more likely to trigger social inclusion work. It was outlined that it was about working as one Council and becoming more localised about how we work.

In terms of accessing the project, it was explained that this could take place through triage and an assessment. A Member stressed the importance that the support

should be easy to access, otherwise individuals may give up. Clarification was provided that the focus of the alliance was about assessing what services would be most appropriate for that individual and was not a formal social care type triage.

It was raised by a Member that existing mechanisms and initiatives could be used to help identify those people who may benefit from this work, for example, through foodbanks and churches

**Risks** - Members were informed that further work was being undertaken to look at risks before the agreement is signed. It was explained that discussions were taking place around the responsibilities of the lead organisation and that the new governance arrangements would be finalised in the near future. A Member raised concern that such checks around risk were taking place after the lead organisation had been appointed. It was proposed that an update on risk registers and modelling could be brought to the Panel at a later date.

**Campaign and Engagement with Groups** - Members were informed that the name of the group needed further consideration to make it more positive sounding and that work with communications needed to be undertaken to look at rebranding.

Members were told that in terms of the mandate provided for 2021, that Doncaster will be the least lonely Place by 2021 and this area could be deemed as a Council priority in this coming year to raise the bar on social isolation through Team Doncaster and by utilising Council volunteering.

It was questioned what had taken place to reach out to small community groups (for example, in rural areas and hard to reach villages that had little or no access to funding) as concern was raised that not enough had been done to identify and engage with them. Members were informed that work had been undertaken through the Voluntary Sector Co-ordinator (VSF) around identification of community groups and that a newsletter was circulated on a regular basis. It was acknowledged that the VSF was very active in supporting signposting and applications for funding as well as encouraging such groups to connect better together. It was felt that although this work had been acknowledged, that more needed to be done.

**Research** - It was explained about important research work being undertaken with University of Sheffield Centre and potentially with York University.

**Sustainability** - Concerns were raised around how the model would continue and what plans would be in place after a 3-year period. It was questioned how it would be made sustainable and what options would there be, for example, whether it would be returned back in-house. A Member of the Panel commented that it could be more cost effective to return services back in-house.

It was stated that sustainability was a challenge even with larger organisations.

It was recognised that work would be undertaken more collaboratively which would also help identify pressures and gaps. It was noted that there were already a number of opportunities being presented through different work streams such as Primary Care Networks across Doncaster

In terms of challenges, it was acknowledged that there was a significant issue around accessing volunteers across all areas.

Members were informed that members of the alliance had undertaken an exercise around what was currently happening within the localities. It was commented by a Member of the Panel that existing community groups were already undertaking similar areas of work. It was questioned whether the work already taking place should be extended rather than commissioned through larger organisations during the 3- years of funding. It was felt that there needed to be further clarity provided on the direction of the alliance. It was noted that existing community provision could do more with the funds available to help with social isolation and loneliness.

It was noted that the alliance was about supporting local groups and that they would not be at a disadvantage based on the size of the organisation. It was explained that efforts were being made to stimulate the market from 'grass roots' with smaller organisations benefiting from the support and skills of those larger organisations for example, with bid-writing.

It was stated that in 3-years, there would be an alliance group of individual organisations that did not operate under Council but that the Council would be able to influence as part of the governance structure.

**Physical Environment** – Concern was raised about the impact that the physical environment has on social isolation, for example, HMOs that could have an adverse effect on communities.

It was also noted that the Council was looking towards developing a more age friendly approach, which included elements such as planning as well as looking at developing more traditional values around friendly neighbourhoods. It was added that there was a great deal of work being undertaken within the Neighbourhood Teams.

**Transport** – Concern was raised that good transport links were key in terms of addressing social inclusion. It was recognised that this was a challenge, in particular in more rural communities and was an area that could be considered further through applying more innovative approaches. It was commented that there were communities with voluntary drivers providing transport and similar initiatives in place and have worked very well. It was added that it might be useful to look at this area further and possibly conduct a trial within an area that experienced particular issues.

RESOLVED that;

- i. the Panel note the report; and
- ii. That an extraordinary meeting of the Panel be held in approximately 3 months' time to receive a further update on progress made with the alliance and for a representative to attend from the lead organisation, Doncaster Culture Leisure Trust; and
- iii. That consideration be given to reviewing the Terms of Reference of the Alliance to ensure they include a clear focus on the demographics and areas to be targeted (delivery base).

## 6 C&E O&S Workplan - Update July 2019

The Panel received a report updating Members on the Panels work plan for 2019/20.

A copy of the work plan was attached at Appendix A of the report taking account of issues agreed by OSMC at its meeting on the 27<sup>th</sup> June 2019.

The Chair informed the Panel that he had met with the Assistant Director on Environment in relation to work taking place around the Environmental Strategy and the involvement of the Communities and Environment Overview and Scrutiny Panel. Members of the Panel were informed that the work was in its early stages and there were a number of areas that would sit beneath the umbrella of the Environmental Strategy that they would be update on in the near future. It was acknowledged that there was a great deal of work being undertaken in this area as it was currently very topical, there had been interest from community members and it was part of a wider national and international debate.

There was also a brief discussion around the Forward Plan.

RESOLVED that the Panel note the Regeneration and Housing Overview and Scrutiny Workplan 19/20 - July 2019 update.

CHAIR: \_\_\_\_\_

DATE: \_\_\_\_\_

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DONCASTER METROPOLITAN BOROUGH COUNCIL

COMMUNITIES AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL

MONDAY, 19TH AUGUST, 2019

A MEETING of the COMMUNITIES AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL was held in the COUNCIL CHAMBER - CIVIC OFFICE on MONDAY, 19TH AUGUST, 2019, at 10.30 am.

PRESENT:

Chair - Councillor Mark Houlbrook

Councillors Nigel Cannings, David Hughes, Tosh McDonald, Ian Pearson and Kevin Rodgers.

ALSO IN ATTENDANCE:

Councillors John Healy

Councillors Charlie Hogarth

Councillors John Gilliver

Councillors Jane Kidd

Councillor Cynthia Ransome

Councillor Austen White

Alex Johnson, Deputy Chief Fire Officer

Stuart Booth, Director of Support Services, South Yorkshire Fire and Rescue Service

APOLOGIES:

An apology for absence was received from the Vice-Chair, Councillor Jane Cox.

1 Declarations of Interest, if any

There were no declarations of interest made at the meeting.

2 Public Statements

Mr N. Carbutt, a Doncaster resident, made the following statement:-

"I am pleased for the opportunity to speak on behalf of our members and indeed and importantly the residents of Sheffield and the other 3 Unitary Authorities.

We have gathered and submitted 10,421 signatures against these proposals in a very short space of time. The people of Doncaster are angry that our service that they hold very dear, is being cut to the bone and through it the petitions size should indicate that strength of feeling.

I want to make it absolutely clear from the outset who our members hold responsible for these proposed cuts and that it is Central Government who have overseen this austerity agenda and inflicted it on our vital public services and communities.

Since 2010 and beyond, our service has seen dramatic reductions in Government grant and our services spending power has been reduced. The latest proposals to remove up to 84 Firefighter posts which will mean the loss of one Firefighter off every Fire Engine across the 4 shifts that we have. To put that cut into context, we have only 80 Firefighters on duty at any one time on any given day.

The draft proposals are frankly devastating. If those savings are not enough on their own, draft proposals to consider removing night time fire cover from the second night time fire engines at Sheffield and Doncaster will be considered. 84 Firefighters equates to nearly a sixth of the service; we have currently 594 Firefighters.

The Services Risk Management Plan sets out these cuts against a backdrop of £3.8m of potential funding shortfall. We in South Yorkshire suffer from a lack of funding because of density for our size of geographic area and a lack of coastline, and we are disproportionately affected.

I am a Firefighter at Thorne, miles away from here east of Doncaster, which is a relatively low activity Station in terms of incidents, but our next nearest Fire Station is 11 minutes away at Goole, and our next nearest South Yorkshire Fire Station is at Doncaster some 14 minutes from help.

In our area we have prisons and an Immigration Centre, a COMAH site which is a major gas pipeline and network, an International Airport, 3 motorways and main line rail. Imagine turning up to an incident with just four people on a Fire Engine to any of those situations?

So Councillors, we do have a funding shortfall and we do have risks to cover. The reserves we hold, general and earmarked, sit at nearly £25m on an operating budget of £50m. Those reserves are not unhealthy and are actually becoming a barrier for a fairer funding formula for South Yorkshire at that high level.

We ask this Council and ask its representatives on the Fire Authority, to review that reserve strategy. Give us the breathing space to lobby Central Government longer and harder, and stop these cuts. Consider borrowing over the long term if necessary. Review our predicted expenditure and make efficiencies on those spends whilst protecting front line services to those that matter most; our communities.”

In response, the Chair, Councillor Mark Houlbrook thanked Mr. Carbutt for his statement.

Mr D. Wright, a Doncaster resident, made the following statement:-

“I don't need to tell this Panel about paragraph 14. I think it is important to say where it is health implications for Scrutiny, essentially as the service continues to undertake prevention activities, not only to prevent the occurrence of fire and accident, but also to work with wider partners such as the NHS and Local Authorities, to keep communities safe. I think this is a key point today about what you should be doing. I realise you cannot do what Cabinet can do, so I want your views today so that Cabinet can look at this in great detail, and to say let's do something about this because it is getting worse and worse. I not only want to keep my grandchildren and great grandchildren safe, but also the people of Doncaster safe. It is becoming more and more, a thriving community and that is a plus for Doncaster. But, we have less staff to deal with fires. You have only got to look at the current climate; the weather, it's getting hotter and hotter with more and more fires, etc.

In relation to the petition, I think possibly the Cabinet could consider putting a statement on the Council's website, saying that we think this should happen. Then, ask the Doncaster public; consult the public and seek their views. We have 308,000 people in Doncaster that can join forces and say to South Yorkshire and the Government, that this is not good enough. Why should we have £25m in the reserves? Why has it accumulated so much? Why is it there? It has just added up and added up, when lives are being threatened.

I have 2 more points. On the 5 to 4 issue; it is so simple for a 10 year old child to know. If you have got 5 Firefighters on a Fire Engine, it is far better and safer for the community and for the Firefighters to have 5 rather than 4.

Secondly, you may recall last September, this Panel said and I quote, 'It is pleased that the 5G issue has been recognised and will be considered in the future'; that has not been done yet. It is not on the Work Plan. Perhaps that could be looked at in the future. But, the important issue is the Firefighters. Let's support them here today by observing what has gone wrong and to pass this message on to Cabinet and Full Council."

In response, the Chair thanked Mr. Wright his statement and stated that the issue relating to the installation of 5G across the Borough was included on the Panel's work plan.

### 3 South Yorkshire Fire and Rescue Service - Draft Integrated Risk Management Plan

The Panel received an overview of the South Yorkshire Fire and Rescue's (SYFR) Integrated Risk Management Plan (IRMP) from the Deputy Chief Fire Officer, Alex Johnson, and the Director of Support Services, South Yorkshire Fire and Rescue Service, Stuart Booth.

As detailed within the Medium Term Financial Plan, it was reported that as the SYFR had lost a court case in respect of Close Proximity Crewing, which would have saved over £1.4m a year, and along with the pensions deficit which Public Sectors across the Country had to fund which could cost up to £3m per year, opportunities to make savings had to be explored.

The DCFO stated that SYFR had continued to lobby Central Government, the Home Office Inspectorate, Her Majesty's Inspectorate, Fire Minister and the Shadow Fire Minister, to obtain further funding and that SYFR had to produce an IRMP which outlined the steps which would need to be taken within the resources at the SYFR's disposal, to improve public safety, reduce fires and save lives.

Reviews into support services had already been undertaken, all contracts had been re-examined and pay budgets were currently being assessed. However, SYFR Fire Stations were spread 'quite thinly' within the County of South Yorkshire and that it did not want to increase incident attendance times. Consideration had been given to amalgamate Fire Stations and relocate Stations to more central locations, but attendance times to incidents at outer locations within its geographical area would increase. It was not a priority to reduce the number of Fire Engines, but to maintain the speed of the emergency response. Therefore, the IRMP proposed to retain the same number of Fire Engines in the existing locations, but reduce the number of Firefighters riding a Fire Engine from 5 to 4, which the SYFR was undertaking 32% of the time currently. The DCFO stressed that whilst the number of Firefighters currently employed at some of the Fire Stations would reduce, this would be achieved by natural wastage.

The DoSS stated that the Service had a potential cumulative budget shortfall of £5.2m until 2022, which was largely due to the anticipated ongoing funding reductions. The Fire Service was an 'unprotected' Department which meant that it would not receive any 'special status' as the National Health Service, the Police and some Local Government Departments.

It was reported that SYFR was also facing a number of cost pressures, principally the Judicial Review into Close Proximity Crewing, which had cost £1.4m a year and also the Public Services pensions deficit which would cost £3m a year. At this stage, the Government had already indicated its intention to fund the pension deficit for one year, for 2019/20. Beyond that, it had given SYFR no assurances that it would fund it in future years.

Members were informed that options for saving £5.2m by 2020/22 were limited, especially after 10 years of austerity which had seen the Central Government grant reduced by 34% since 2010. As the majority of the budget was spent on salaries or fixed spending, the Service has had to look at its most significant function, emergency response, to achieve the savings required. This accounted for over 60% of its budget. It was considered that riding with 4 Firefighters would achieve the savings required, which had been used on all Fire Engines in

17 other Fire and Rescue Services across the country, without any adverse impact on residents and Firefighter safety.

The DoSS also pointed out that a Support Service Review had been undertaken which reduced the top tier of management from 15 to 8, which resulted in SYFR being one of the leanest Metropolitan Fire and Rescue Service's in the country.

SYFRs reserves of £22.8m were reducing and would continue to reduce. It was anticipated that contractual commitments would reduce reserves to £7m to £8m by 2022, as it had been agreed that there was a need to invest in a new Fire Station and refurbish old Fire Stations. It was understood that if money was not utilised from reserves, the condition of Fire Stations and Fire Engines would deteriorate and Firefighters would not have the operational equipment that they needed to undertake the job safely. The alternative would be to borrow the money required which would cost £750k to a £1m a year from the revenue budget, over the next 25 years. Therefore, by utilising reserves, there would be no long lasting legacy costs.

Members were made aware that HMIC visited the SYFR Service on 15th July, 2019 and identified that if the savings plan with regard to riding 4 Firefighters was not accepted in principle, then it would make an adverse comment with regard to the Service Inspection Report, which was due for publication later this year.

To conclude, the DoSS stressed that by extending the use of riding 4 Firefighters would only commence should there be a financial need to do so, and would only be implemented incrementally in line with the retirements from the Service. Any need to extend the use of 4 Firefighters would be entirely driven by Central Government seeking to prolong austerity, through further cuts in grant funding and any failure to provide ongoing support for the pension deficit. If Central Government maintained grant funding at current levels, and it continued to provide grant support for the pension deficit, then the Service did not anticipate to ride 4 Firefighters any more than it currently did.

The Chair thanked the DCFO and the DoSS for their introduction, and requested all present in the Council Chamber that questions from Elected Members on the IRMP and discussion specifically focus on the following five areas:-

- **Outline/Explanation of the draft Integrated Risk Management Plan – How South Yorkshire Fire and Rescue (SYFR) intended to provide the service to local people within resources available and reduced budget.**
- **Consultation robustness – Who and how had the SYFRA engaged with and any feedback.**
- **Running a crew of four persons per appliance - Possible evidence from other Fire and Rescue Services:-**
  - **Impact of leave and sickness**
  - **Crew Safety**
  - **Confidence of how the duties of the fifth crew member be allocated and safely undertaken by a four man crew**
- **Impact on communities within Doncaster, particularly bearing in mind local infrastructures e.g. road network, COMAH Site, prisons and airport.**
- **Budget – Re-examination of expenditure and use of reserves.**

In reference to the management and changes in risk factors which the SYFR assessed, and an enquiry whether riding 4 Firefighters was an acceptable risk due to issues such as

population levels and major infrastructure in Doncaster and elsewhere in South Yorkshire, the DCFO stated that due to risks such as the motorway infrastructure and the Prisons in the area, appliances needed to attend an incident as quickly as possible. Therefore, the important issue was to save money to ensure that the appliances could respond in the same timeframe as they currently did.

In response to whether there had been any change in the number or nature of incidents which gave any assurances that a Fire Engine with 4 Firefighters would be able to deal with an incident effectively, the DCFO reported that there had been a slight increase in incidents due to grass fires, but fire deaths were the main concern and therefore, prevention work was being undertaken. The key factor was the response time and that riding 4 Firefighters was a nationally recognised practice. There was no evidence to suggest that problems had arisen or there was any increased risk.

With regard to the point raised that the designation of 'Rescue' within SYFR's title was inappropriate, in a Member's opinion, as the Service was unable to undertake mass rescues, the DCFO pointed out that as any major incident would stretch any Fire and Rescue Service, agreements with neighbouring Fire Authorities had been established. It was anticipated that the number of Fire Stations and appliances would not be reduced.

With regard to the number of appliances available for major incidents, the DCFO stated that any major incident would stretch any Fire Service, but SYFR would despatch what resources were required to deal with an incident. SYFR planned for major incidents and had circulated the IRMP to the Local Emergency Planning Department, but no response had been provided. SYFR worked closely with the Local Emergency Planning Department on how to respond to incidents.

Councillor Pearson wished it be noted that no response had been received from the Local Emergency Planning Department following the circulation of the draft IRMP.

In reply to a question whether the Fire Brigade Union (FBU) had been formally consulted on the proposed reduction of 84 staff, the DCFO stated that until the IRMP was approved by the South Yorkshire Fire and Rescue Authority (SYFRA), SYFR was not in a position to negotiate. The FBU and other representative bodies had however, been invited to become involved in Working Groups and had been part of the process.

In response to why consultation was being undertaken even though the reduction in staffing had not been negotiated, the DCFO stated that the Workforce Planning Board would discuss the issue of work planning of which Trade Unions were a member. It was stressed that no Firefighter would be forced on to a different shift pattern and that negotiations with the FBU would not commence until a decision had been made regarding the draft IRMP.

It was stated that there would be a reduction of 34 staff which would impact on the terms and conditions on Firefighters, and in response to further clarity being sought if this had been negotiated and would leave be affected, the DCFO did not believe that this would affect the terms and conditions of a Firefighter. Leave entitlement would not be affected.

Members sought clarification of the consultation process undertaken by the SYFR with regard to the use of videos, the number of foreign language leaflets utilised, had Braille copies been provided and how many disabled national groups and bodies had been consulted to ensure that this information was being circulated appropriately in accordance with the Equalities Act. In response, the DCFO was unable to provide specific details with regard to the consultation process, but confirmed that it was a 12 week process which was extensively covered in the media. It was estimated that that this process reached over 1 million people which resulted in 775 responses with 71% in favour of riding 4 Firefighters. Focus Groups had been established which were made up from a diverse group of people which were unanimously in

favour of riding 4 Firefighters. Braille copies of consultation documentation had been made available upon request.

In response to further concerns relating to consultation undertaken for people who were blind in respect of the Equality Duty requirements, the DCFO assured Members that she would confirm what consultation documentation and formats had been provided and that SYFR had maximised the level of public engagement whilst working within the current financial constraints. It was also explained that SYFR had contacted all Council Leaders on 8th May regarding the IRMP, in addition to Local Authority Emergency Planning Teams and Communication Teams. As a result, questions were later raised at the Full Council meeting on 25th July, 2019 by external individuals relating to the IRMP.

In reference to the receipt of 775 consultation responses and Members expressing disappointed at the options proposed within the consultation documentation, the DCFO pointed out that 775 responses was more than the SYFR had received compared to a previous consultation exercise in relation to the proposed closure of a Fire Station.

With regard to questions put to and responses received from the public, the DCFO reported that the responses received related to increasing the precept, undertaking a referendum, lobbying Central Government, looking at the number managerial posts, deleting support service roles, seeking different types of funding and crowd funding.

Members made reference to the Health and Safety implications of riding 4 Firefighter and also referred to a Motion which was agreed at a Full Council meeting last year, requesting SYFR to reconsider the position of the Doncaster Aerial Ladder Platform and reinstate a full-time dedicated crew which had not been implemented. In response, the DCFO stated again that currently, appliances rode with 4 Firefighters 34% of the time, which was a national model. There were 17 other Rescue Services across the country that rode 4 Firefighters as normal practice. A further 10 Fire Services that intended to ride 5, regularly rode 4.

Members expressed concern in respect of the potential impact on sickness with regard to a reduction in the staff complement, and their ability to take allocated leave. Concern was also expressed how the duties of the fifth crew member would be allocated. In response, the DCFO assured Members that Firefighters would always be able take their leave as other personnel could be relocated to Fire Stations when required. In addition, the number of Firefighters on appliances could be increased which was a practice which had been used for some time. SYFR did have a higher level of sickness in South Yorkshire compared to the national average, which was an issue that was being addressed. With regard to the allocation of duties on an appliance, this was undertaken in accordance the agreed national operational guidance and in consultation with the FBU.

In response to the enquiry why riding 4 Firefighters had increased over recent years, the DCFO pointed out that increased levels of sickness had been a factor.

In response to the statement made that there were 17 Fire Authorities which rode with 4 Firefighters, and the issues of how long had this practice been in operation and whether there had been any safety issues, the DCFO could not confirm when this practice had initially commenced. She made reference to a visit by SYFRA members to the Fire Authority in Tyne and Wear, which had confirmed that there had been no safety incidents and that there had been no safety issues in South Yorkshire.

Members referred to the local infrastructure in Doncaster and the issue of freight trains travelling through the Borough at night when there was less staff on duty resulting in increased response times, and the issue of the full time turntable ladder not having a dedicated crew. With regard to freight trains travelling through the Borough at night, the DoSS reported that solutions had been put forward and implemented, to address Members concerns.

With regard to areas of Conisbrough and Mexborough being on the border of Rotherham, a Member enquired about strategic planning of cross-boundary operations and how appliances responded to incidents bearing in mind the areas industrialisation. In response, the DCFO explained that whilst analysis had not been undertaken specifically relating to Conisbrough, analysis had been completed in relation to cross-border support, but the IRMP did not alter the SYFR's current response. All risks had been assessed in relation to location of residents, local industry and travel times, which confirmed the view that the appliances were located in the optimum locations.

Further clarification was sought whether the budget reserves could be utilised to mitigate some of the proposed budget cuts. In response, it was reported that the decisions with regard to the utilisation of the budget reserves were taken in 2015/16. The Government offered the SYFRA a 4 year multi-funded settlement in return for having an efficiency plan. Within that efficiency plan, it had to set out how reserves would be utilised. The budget reserves were currently £22.8m as at the end of the financial year. Reserves would reduce over the next 18 to 24 months to approximately £7m to 8m. A new Fire Station would be built in Barnsley costing £4m. The refurbishment of 4 Fire Stations over the next 9 to 12 months would cost £3m. Safer, Stronger Communities' reserves of £3m would also be used which had been set aside to protect vulnerable residents. New appliances were also being procured as the existing a fleet needed to be replaced.

The DoSS outlined a recent scenario where the SYFR received a judgement mid-year, relating to Close Proximity Crewing, which cost £1.4m. By 26th September, a further £3m cost pressure occurred which was also unforeseen which equated to £4.4m, which emphasised the requirement for budget planning to ensure that the Service was sustainable and affordable for the future. The only alternative would be to borrow the funding because the SYFR did not have assets to dispose of unlike Doncaster Council. In addition, Central Government did not allow SYFR access to capital grants, except for specific schemes. Therefore, if SYFR borrowed £15m, it would cost £750k to £1m a year for the next 25 years, which was not deemed to be the sensible option. Members, Officers, the Auditors and HMRC, had accepted that the efficiency plan was the appropriate way to proceed to reduce the reserves.

In response to an enquiry why the reserves budget was £22.8m and would the proposed building works be funded from reserves, the DoSS stated that this surplus would be invested to obtain new fire fighting equipment, new Fire Engines, and improvements to Fire Stations and it was anticipated that by 2019/20, SYFR's income would equal its expenditure.

With regard to whether SYFR's capital programme was funded from the annual budget and not from reserves, the DoSS confirmed that SYFR was exactly the same as Doncaster Council. It could use revenue funding to finance the capital budget, but it did not have surplus funds to do so. Prior to 2019/20, a surplus did exist which was budgeted for and that when the budget was approved, the surplus would be invested in the capital investment reserve to refurbish Fire Stations, and purchase new appliances and operational equipment.

The DoSS outlined that the level of budget reserves had increased during austerity. Subsequently, the Service had used 'natural wastage' to make the required budget cuts and took advantage of the retirement profile. By approving the capital strategy, it would ensure that the budget reserves would be utilised for front line services to improve facilities, obtain new appliances and operational equipment, and build a new Fire Station.

### **Other Areas Highlighted**

In reference to SYFR having a number of specialist appliances such as heavy rescue appliances and whether these appliances would ride with 4 Firefighters, the DCFO reported that this issue would be subject to further consideration and determination at a Working Group which had been established.

With regard to clarification being sought in respect of how 4 Firefighters could remove the 135 Ladder off an appliance or undertake a water rescue, the DCFO reported that 4 Fire Fighters currently 'pitch' the 135 ladder, which was how it was always undertaken, and that SYFR adhere to the nationally recognised procedure with regard to water rescues.

Members enquired whether the crew of another appliance would have to be reassigned to the high-rise turntable when it was required to attend an incident. With regard to the relocation of a Fire Station, Firefighters had stated to an Elected Member that the new building was sub-standard compared to the old Fire Station they vacated, and that additional land had to be procured to enable the turntable to manoeuvre on the site. Further clarification was also sought whether the SYFR could access Government funding when it was proposed to relocate a Fire Station. In response, the DoSS wished to clarify that the issues raised were not connected with the IRMP, but could confirm that consideration was being given to improve the facilities at Fire Stations to ensure they were 'fit for purpose'. He also confirmed that SYFR and South Yorkshire Police had accessed the Central Government 'Challenge Fund' in respect of the relocation of Maltby Fire Station.

In addition, the DCFO confirmed that the high-rise appliance was staffed by a 'jump crew'.

Further clarification was sought with regard to how much of the pension scheme deficit related to previous job losses and had SYFR created the pensions deficit by reducing the number of staff and members of the Scheme. In response, the DoSS reported that the pension scheme was a national scheme which was different to the Local Government Pension Scheme. The condition of the pension fund was a result of many factors which had occurred since its inception, and it was extremely difficult to determine the reasons for the deficit. The deficit was identified in September 2018, when the Treasury Minister announced that the technical discount rate had been changed, which also impacted on Teachers, Civil Servants and the NHS. The outcome of which resulted in a £3m deficit which became apparent at the end of February 2019. It was a major factor what contributions went into and out of a pension fund; if the number of Firefighters or staff members reduced, then the inflow of funds would reduce.

Members acknowledged that numerous pension schemes had undergone changes brought about by the Treasury and the Pensions Regulator, but in losing contributing Members to a scheme and increasing the number who were drawing from that scheme, the scheme had to change and become more defensive. It could result in the scheme being less asset seeking with regard to the way it invested its money, as it was not just the contributions that contributed to the scheme, but how the assets were invested; the less people in the scheme, the more defensive it had to become which created increased the deficit. Members were therefore concerned that by reducing the number of contributing members, this would make the position worse.

It was understood that the Fire Authority had won an appeal in respect of the pension scheme, which it may have to refer back to 2015 due to age discrimination. Therefore, clarity was sought as to how this would impact on resources, given the fact that SYFR may have to pay those pensions out of a fund or the budget. The DoSS referred to a Court Case in which the Government had lost its appeal. The Government had sought the opportunity to appeal to the Supreme Court, but the Judiciary had indicated that they could no longer appeal to the Supreme Court. SYFR requested the Government's Actuary Department to re-assess its figures for the year end, and it was estimated that it could cost another £32m. Therefore, the current deficit on the pension scheme based upon the Government Actuaries valuation at the end of the last financial year, was approximately £750m, which was £32m higher.

It was outlined that £2m had been transferred from budget reserves into the Safer, Stronger Communities fund in 2017 for specific schemes. In referring to the requirement to achieve budget savings of £1.4m per year, Members questioned why this funding was not being re-directed for the purposes it was originally intended for. In response, the DoSS pointed out that

this issue had no connection with the IRMP. The Safer, Stronger reserve was approved by the Elected Members of the SYFRA. £3m was allocated into this fund to support vulnerable people to live safely in their communities. Funding for these schemes was allocated following a bidding process which was match funded. It had been ongoing for a number of years and was now contractually committed. Therefore, there was no money available which could be re-directed as the Elected Member suggested.

The DoSS pointed out that the annual deficit was approximately £2.5m a year and a choice had to be made whether to undertake any capital investment. The schemes in the capital programme were all considered to be a high priority such as new Fire Engines and new operational equipment. That decision could be delayed for a year, but it could not be avoided. Using reserves was not a sustainable strategy and the SYFR would be criticised by external Auditors and by HMRC, if it did not have a medium term financial plan.

In concluding the debate, the Chair thanked the Deputy Chief Fire Officer and the Director of Support Services, for attending the meeting and stated that the Local Authority appreciated the position SYFR found itself in due to austerity and how it impacted on the Service, and awaited the outcome of the consultation process.

RESOLVED that

- (1) the Panel did not support the proposals contained within the Draft Integrated Risk Management Plan;
- (2) it be noted that the Panel was concerned that all local infrastructure had the potential for intensive resource requirements should there be a high risk incident;
- (3) an explanation be provided why no response had been received from the Local Emergency Planning Department following the circulation of the draft Integrated Risk Management Plan; and
- (4) in accordance with the Motion agreed at Full Council on 25th July 2019, SYFR be requested to continue to re-examine the expenditure of its reserves to identify alternative proposals.

CHAIR: \_\_\_\_\_

DATE: \_\_\_\_\_

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## Doncaster Council

18<sup>th</sup> November 2019

**To the Chair and Members of the Community and Environment Scrutiny Overview and Scrutiny Panel**

### **WATER MANAGEMENT CONSORTIUM AND DONCASTER EAST INTERNAL DRAINAGE BOARD**

<b>Relevant Cabinet Member(s)</b>	<b>Wards Affected</b>	<b>Key Decision</b>
Councillor Chris McGuinness	All	None

#### **EXECUTIVE SUMMARY**

1. The Panel is asked to give consideration to a presentation to be provided by the Chief Executive Officer of the Water Management Consortium and Doncaster East Internal Drainage Board, providing an update on work undertaken by the Board, and the impact of the management arrangements that commenced in January, 2018.

#### **EXEMPT REPORT**

2. The report is not exempt.

#### **RECOMMENDATIONS**

3. The Panel is asked to give consideration to the information provided by Water Management Consortium and Doncaster East Internal Drainage Board.

#### **WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?**

4. Reviewing such issues ensures the Panel is responding to and highlights the importance of areas which ultimately have an impact on its residents across the borough.

## BACKGROUND

5. As part of the Communities and Environment Overview and Scrutiny work plan 2018/2019, the Panel undertook a scrutiny review addressing the changes that have taken place since the 2007 floods across Doncaster Borough.
6. As part of the review a recommendation was made requesting that the Water Management Consortium and Doncaster East Internal Drainage Board attend a future meeting of the Panel to provide a progress update on additional work being undertaken by the Board and the impact of new management arrangements that commenced in January, 2018.

## OPTIONS CONSIDERED

7. There are no specific options to consider within this report as it provides an opportunity for the Panel to consider the update provided.

## REASONS FOR RECOMMENDED OPTION

8. There is no recommended option.

## IMPACT ON THE COUNCIL'S KEY OUTCOMES

- 9.

	<b>Outcomes</b>	<b>Implications</b>
	<p><b>Doncaster Working:</b> Our vision is for more people to be able to pursue their ambitions through work that gives them and Doncaster a brighter and prosperous future;</p> <ul style="list-style-type: none"> <li>• Better access to good fulfilling work</li> <li>• Doncaster businesses are supported to flourish</li> <li>• Inward Investment</li> </ul>	<p>The Overview and Scrutiny function has the potential to impact upon all of the Council's key objectives by holding decision makers to account and reviewing issues outside the remit of the Council that have an impact on the residents of the Borough.</p>
	<p><b>Doncaster Living:</b> Our vision is for Doncaster's people to live in a borough that is vibrant and full of opportunity, where people enjoy spending time;</p> <ul style="list-style-type: none"> <li>• The town centres are the beating heart of Doncaster</li> <li>• More people can live in a good quality, affordable home</li> <li>• Healthy and Vibrant Communities through Physical Activity and Sport</li> </ul>	

	<ul style="list-style-type: none"> <li>• Everyone takes responsibility for keeping Doncaster Clean</li> <li>• Building on our cultural, artistic and sporting heritage</li> </ul>	
	<p><b>Doncaster Learning:</b> Our vision is for learning that prepares all children, young people and adults for a life that is fulfilling;</p> <ul style="list-style-type: none"> <li>• Every child has life-changing learning experiences within and beyond school</li> <li>• Many more great teachers work in Doncaster Schools that are good or better</li> <li>• Learning in Doncaster prepares young people for the world of work</li> </ul>	
	<p><b>Doncaster Caring:</b> Our vision is for a borough that cares together for its most vulnerable residents;</p> <ul style="list-style-type: none"> <li>• Children have the best start in life</li> <li>• Vulnerable families and individuals have support from someone they trust</li> <li>• Older people can live well and independently in their own homes</li> </ul>	
	<p><b>Connected Council:</b></p> <ul style="list-style-type: none"> <li>• A modern, efficient and flexible workforce</li> <li>• Modern, accessible customer interactions</li> <li>• Operating within our resources and delivering value for money</li> <li>• A co-ordinated, whole person, whole life focus on the needs and aspirations of residents</li> <li>• Building community resilience and self-reliance by connecting community assets and strengths</li> <li>• Working with our partners and residents to provide effective leadership and governance</li> </ul>	

## RISKS AND ASSUMPTIONS

10. There are no risk and assumptions associated with this report.

## **LEGAL IMPLICATIONS (SRF 4/11/19)**

11. Internal Drainage Boards (IDBs) are independent locally funded and operated statutory public bodies formed under the Land Drainage Act 1991

IDBs are responsible for water level management in areas of special drainage need. They are responsible for reducing flood risk from ordinary watercourses for both rural and urban communities (including protection of businesses and infrastructure) and they also have duties in protecting and enhancing valuable wildlife habitats and conservation.

Overview and Scrutiny may invite external organisations to give information to the panels

## **FINANCIAL IMPLICATIONS (RT 05/11/19)**

12. There are no specific financial implications associated with this report. Should the outcome of this decision mean there are financial implications then funding will need to be identified to cover the cost of any works.

## **HUMAN RESOURCES IMPLICATIONS (KG 01/11/19)**

13. There are no specific HR implications within this report

## **TECHNOLOGY IMPLICATIONS (AM 29/10/19)**

14. There are no technology implications in relation to this report.

## **HEALTH IMPLICATIONS (CT 1.11.20)**

15. Public Health welcomes an update from the Water Management Consortium and Doncaster East Internal Drainage Board. Flooding can cause deterioration of health due to waterborne diseases, it also compounds conditions related to damp, and psychological impacts can be severe. Many areas of Doncaster that are prone to flooding are some of the most deprived in the borough and already experience increased inequalities. Measures to prevent flooding are therefore imperative to ensure our residents health and wellbeing are not adversely affected.

## **EQUALITY IMPLICATIONS [CR 29.10.19]**

16. There are no significant equality implications associated with this report.

## **CONSULTATION**

17. Not applicable

## **BACKGROUND PAPERS**

18. None

## **GLOSSARY OF ACRONYMS AND ABBREVIATIONS**

IDBs – Internal Drainage Boards

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## Doncaster Council

Date: 18 November 2019

To the Chair and Members of the  
**COMMUNITY AND ENVIRONMENT SCRUTINY COMMITTEE**

### **CLIMATE CHANGE LOCAL COMMISSION AND DEVELOPMENT OF THE ENVIRONMENT STRATEGY**

Relevant Cabinet Member(s)	Wards Affected	Key Decision
Chris McGuinness	All	No

#### **EXECUTIVE SUMMARY**

1. The Doncaster Local Commission on Climate and Biodiversity Crisis ('the Commission') exists to advise Doncaster Council and Team Doncaster on strategies and best practices to respond to climate change and the issues it presents to us. The Commission is meeting on a 6-weekly basis between September 2019 and April 2020. Members include the Yorkshire Wildlife Trust, Doncaster Chamber, elected members, Council officers, Doncaster Youth Parliament and other private and public sector organisations.
2. A refreshed Doncaster Environment Strategy is also being produced. Progress is in the early stages of data and opinion collection and analysis, which will be followed by the development of costed proposals for additional activity. The Environment Strategy is expected to be finalised at the same time as the new borough strategy around the start of the new financial year.

#### **EXEMPT REPORT**

3. Not exempt.

#### **RECOMMENDATIONS**

4. This is an update report. The Committee should note the progress described and seek additional information or clarification if required.

#### **WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?**

5. The new Environment Strategy, informed by the direction provided by the Commission, will identify policies and specific activity to help maintain and improve a range of environment-related matters; thus making Doncaster a more pleasant place to live, work and visit.

## BACKGROUND

6. The purpose of the Doncaster Local Commission on Climate and Biodiversity Crisis ('the Commission') exists to advise Doncaster Council and Team Doncaster on strategies and best practices to:
  - Promote leadership in the borough on climate change, encouraging stakeholders to take effective action now, while maintaining a long term perspective;
  - Establish the borough's carbon reduction target and road map to delivery, based on scientific advice and independent verification;
  - Advise on the assessment of climate-related risks and adaptation opportunities in the borough; and on progress towards climate resilience in the short and long term;
  - Bring together major organisations and key groups in Doncaster to collaborate on projects that result in measurable contributions towards meeting the borough's carbon reduction target and climate change resilience;
  - Make the economic case for innovation and investment in low carbon and climate resilient projects in the borough;
  - Promote best practice in public engagement on climate change, and its impacts, in order to support robust decision-making;
  - Consult and advise regional and national bodies on issues affecting the effectiveness of local climate action.
7. The Commission is chaired by Ed Miliband and is made up of the following membership:
  - Doncaster councillors: Chris McGuinness, Cabinet Member for Communities, Voluntary Sector, and the Environment; Mark Houlbrook, Chair of Communities & Environment Overview and Scrutiny Panel; Jane Cox, Leader of the Conservative Group & Vice-Chair of Communities & Environment Overview & Scrutiny Panel; Dave Shaw, Member for Doncaster Town
  - Doncaster Green Party representative – Tony Nicholson
  - Doncaster Youth Parliament Representatives – Anna Russin, Alannah White
  - Local Voluntary Community Faith Sector Representative – Warren Draper, Bentley Urban Farm/Doncopolitan
  - Yorkshire Wildlife Trust – Caroline Thorogood, Interim Chief Executive
  - Doncaster Chamber of Commerce – Dan Fell, Chief Executive Officer
  - University of Leeds – Dr Alice Owen - Associate Professor in Business, Sustainability and Stakeholder Engagement
  - Engie Ltd. – Chris Saunders, Strategic Regeneration Manager
  - Doncaster Sheffield Airport (Peel Group) – Jo Holden, Sustainability Manager
  - Business representative – Roger Wells, Go Green
  - Doncaster Council - Damian Allen, Chief Executive Officer; Gill Gillies, Assistant Director of Environment; Rupert Suckling, Director Of Public Health.
8. The following organisations are also expected to form part of the Commission, but a named representative has not yet been confirmed:
  - Trade Union/National Farmers Union representative(s)
  - Institute for Public Policy Research representative
  - Natural England
  - Doncaster Bassetlaw Hospital Trust
  - Business representatives
9. The Commission has met twice since its conception in September, with the third meeting taking place on November 15<sup>th</sup>. The first meeting included discussions on terms of reference and group membership, and an agreement to invite subject area

experts to contribute to specific discussions on a meeting-by-meeting basis. There was also a review of analysis of Doncaster's emissions by Leeds University and the Place-based Climate Action Network (PCAN). It was agreed that PCAN would develop a Roadmap to Zero Carbon to illustrate how Doncaster can meet the zero carbon by 2050 target set by National Government. This roadmap was presented at the second meeting and it was agreed that all work coming out of the Commission should align with it.

10. The second meeting also included a presentation from Yorkshire Wildlife Trust (YWT) titled Land Use, Biodiversity and Natural Capital – a formative approach to tackling climate change using natural solutions. The Commission endorsed the existing activity, current objectives and future aspirations of work relating to Land Use and Biodiversity to help secure strategic investment and support delivery of land use initiatives in Doncaster. The Commission also endorsed the establishment of a Doncaster Nature Alliance to champion the development, delivery and monitoring of objectives as set out by YWT.
11. Future meetings will cover the following topics:
  - Energy Production
  - Business, Economy and Green Technology Opportunities
  - Waste, Sustainable Consumption, Food Networks
  - Sustainable Transport, Active Travel, Low-Emission Vehicles
  - Buildings, Housing Standards, Retrofitting, Environmentally Friendly Builds
12. Commission engagement will include the Team Doncaster Summit in early November, meeting with the Institute for Public Policy Research (IPPR) and Local Trust, a Green Business event, an Open Space event with Young people and an Inter-faith Event on Climate Change.
13. A communications plan is in development by the Council Communications team to ensure the work of The Commission is communicated in a creative way. A microsite is also being developed to allow the public to access information about the purpose, members and outcomes of the Commission. This is anticipated to be online by the end of the first week of November.
14. Alongside the work of the Commission, Strategy and Performance Unit (SPU) officers have been undertaken preliminary data and insight collection to inform the new Environment Strategy.
15. A working group of appropriate officers from a range of services areas has identified a list of sub-sections for the strategy:
 

<ul style="list-style-type: none"> <li>• Household waste &amp; recycling</li> <li>• Fly-tipping and street cleansing</li> <li>• Noise, odour and light pollution</li> <li>• Air quality</li> <li>• Highways</li> <li>• Transportation</li> <li>• Energy efficiency of buildings &amp; sustainable energy</li> <li>• Woodlands, trees &amp; green spaces</li> <li>• Biodiversity and biosecurity</li> <li>• Peatland and soil</li> <li>• Green and innovative economy</li> <li>• Natural flood management &amp;</li> </ul>	<ul style="list-style-type: none"> <li>sustainable drainage</li> <li>• Water quality</li> <li>• Contaminated land</li> <li>• Food and farming</li> <li>• Health implications/benefits</li> <li>• Comms and engagement/education</li> <li>• Green tourism</li> </ul>
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16. SPU officers have worked with the group to identify the data/ current situation associated with each, and collate ideas and proposals for new priorities/ activity.
17. Specific sessions with elected members have taken place across the second half of October. At the time of writing, 8 out of 21 wards having been represented at these sessions, or have taken the option to present their views in writing. A further session has been scheduled at the end of October to give the remaining ward members the chance to have their say.
18. Analysis from the 'Doncaster Talks' community engagement exercise is in the process of being analysed to identify any Environment-related issues or priorities that residents/visitors want to see addressed.
19. The new Environment Strategy is currently planned to be finalised and published alongside the refresh of the 'Doncaster Growing Together' borough strategy, which is expected early in the new financial year.

### OPTIONS CONSIDERED

20. There are no options to consider. This is an update report only.

### REASONS FOR RECOMMENDED OPTION

21. N/A

### IMPACT ON THE COUNCIL'S KEY OUTCOMES

- 22.

Outcomes	Implications
<p><b>Doncaster Working:</b> Our vision is for more people to be able to pursue their ambitions through work that gives them and Doncaster a brighter and prosperous future;</p> <ul style="list-style-type: none"> <li>• Better access to good fulfilling work</li> <li>• Doncaster businesses are supported to flourish</li> <li>• Inward Investment</li> </ul>	<p>This is purely an update report. The finished Environment Strategy will contribute to this outcome. E.g. If we commit to taking advantage of opportunities presented by growth in 'green economy' sectors will provide employment opportunities for residents of Doncaster.</p>
<p><b>Doncaster Living:</b> Our vision is for Doncaster's people to live in a borough that is vibrant and full of opportunity, where people enjoy spending time;</p> <ul style="list-style-type: none"> <li>• The town centres are the beating heart of Doncaster</li> <li>• More people can live in a good quality, affordable home</li> <li>• Healthy and Vibrant Communities through Physical Activity and Sport</li> <li>• Everyone takes responsibility for keeping Doncaster Clean</li> <li>• Building on our cultural, artistic and sporting heritage</li> </ul>	<p>This is purely an update report. The finished Environment Strategy will contribute to this outcome. E.g. maintaining and improvement of air quality, green and open spaces.</p>

Outcomes	Implications
<p><b>Doncaster Learning:</b> Our vision is for learning that prepares all children, young people and adults for a life that is fulfilling;</p> <ul style="list-style-type: none"> <li>• Every child has life-changing learning experiences within and beyond school</li> <li>• Many more great teachers work in Doncaster Schools that are good or better</li> <li>• Learning in Doncaster prepares young people for the world of work</li> </ul>	<p>This is purely an update report. The finished Environment Strategy will contribute to this outcome. E.g. education and awareness raising of behavioural changes that can reduce our individual and collective (negative) impact on the environment we live in; and increase the positive impact we can have to tackle climate change and improve our neighbourhoods and town.</p>
<p><b>Doncaster Caring:</b> Our vision is for a borough that cares together for its most vulnerable residents;</p> <ul style="list-style-type: none"> <li>• Children have the best start in life</li> <li>• Vulnerable families and individuals have support from someone they trust</li> <li>• Older people can live well and independently in their own homes</li> </ul>	<p>This is purely an update report. The finished Environment Strategy will contribute to this outcome. E.g. improve air quality, improve access to green space and parks for leisure activity.</p>
<p><b>Connected Council:</b></p> <ul style="list-style-type: none"> <li>• A modern, efficient and flexible workforce</li> <li>• Modern, accessible customer interactions</li> <li>• Operating within our resources and delivering value for money</li> <li>• A co-ordinated, whole person, whole life focus on the needs and aspirations of residents</li> <li>• Building community resilience and self-reliance by connecting community assets and strengths</li> <li>• Working with our partners and residents to provide effective leadership and governance</li> </ul>	<p>This is purely an update report. The finished Environment Strategy will contribute to this outcome. E.g. potential streamlining of functions /services delivered by the council.</p>

## RISKS AND ASSUMPTIONS

23. Limited engagement from elected members so far. A number of specific sessions have been scheduled and members have had the option to provide written comments or hold telephone conversations or schedule alternative meeting dates. Only a small proportion of those contacted have attended or been in contact so far.

## LEGAL IMPLICATIONS [NC 29/10/19]

24. There are no direct legal implications at this stage, but legal advice may need to be sought as the proposed Environment Strategy develops.

## FINANCIAL IMPLICATIONS [RT 29/10/19]

25. There are no financial implications associated with the implementation of the Environmental strategy. However, when the individual proposals associated with the strategy are proposed the specific financial implications will need to be considered.

## HUMAN RESOURCES IMPLICATIONS [KG 29/10/19]

26. There are no specific HR implications to this report.

## **TECHNOLOGY IMPLICATIONS [ET 29/10/19]**

27. There are no specific technology implications in relation to this report. However, ICT must always be involved via the technology governance model where technology-based procurements, developments or enhancements are required. This ensures all information is safe and secure and the use of technology is maximised providing best value. Where there is a requirement for new, enhanced or replacement technology to support the delivery of this work and/or resulting outcomes – such as the development of a new microsite – then a Business Case must be submitted for consideration by the Technology Governance Board.

## **HEALTH IMPLICATIONS [CT 01.11.19]**

28. The role of Public Health is to protect and improve the public's health. It is imperative that, as a Local Authority we lead the way for Doncaster by working with partners on looking at ways to mitigate the impacts that climate change has on human health. The challenge going forward is to pull together a coherent, practical programme of effective action that our elected members, local, regional and national partners are confident in endorsing.

## **EQUALITY IMPLICATIONS [AB 29/10/19]**

29. There are no specific equality implications arising from this update report. A Due Regard statement will be produced as part of the development of the Strategy.

## **CONSULTATION**

30. No specific consultation has taken place on a proposed strategy, but a range of appropriate stakeholders (mainly Council services) and elected members have been engaged to gather their views on the current issues and ideas/proposals for new activity. Doncaster Talks analysis will be used to identify residents' views on environmental issues.

## **BACKGROUND PAPERS**

31. None.

## **GLOSSARY OF ACRONYMS AND ABBREVIATIONS**

All acronyms are expanded/defined within the report.

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## Doncaster Council

### Report

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Date: 18 November 2019

To the Chair and Members of the  
**COMMUNITY & ENVIRONMENT SCRUTINY PANEL**

#### **STREET SCENE RAPID IMPROVEMENT PLAN**

<b>Relevant Cabinet Member(s)</b>	<b>Wards Affected</b>	<b>Key Decision</b>
Cllr Joe Blackham	All	No

#### **EXECUTIVE SUMMARY**

1. This report aims to give the reader some background information about the Street Scene Rapid Improvement Plan. It makes reference to some of the improvements that have been made and details future plans to ensure that the operational service area is fit for purpose and compliant in terms of reporting and service delivery.

#### **RECOMMENDATION**

2. This report is for information and there are no recommendations. The service area intends to continue with the Rapid Improvement Plan and report on the findings of the peer review at a later date.

#### **EXEMPT REPORT**

3. The report is not exempt.

#### **WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?**

4. The operations carried out by Street Scene significantly contribute to making Doncaster an attractive place to live, work and visit. Operations are intended to encourage local people to take pride in their area and that we attract quality inward investment into the Borough.

#### **BACKGROUND**

5. In July 2019, Elected Members raised concerns over disparities in terms of operational standards, particularly those relating to grass cutting and street cleansing. Initial investigations revealed that methods of reporting were not

meaningful and triggered a review into processes and procedures and evolved into a rapid improvement plan.

6. To set the legislative context, the Council has a statutory duty under Section 89 of the Environmental Protection Act 1990 (EPA 1990) to keep public highways clean and clear of litter, refuse and other waste, so far as is practicable. The Council fulfils this duty by providing a street cleansing service. For information, further guidance to councils concerning the legislation can be found in the supporting Code of Practice on Litter and Refuse which sets out the main powers to prevent littering.
7. Doncaster Council currently commits to cleansing the highway in Town Centres up to 4 times per day. Main roads are cleaned fortnightly and rural and estate roads up to every 3 months, adhering to standards in line with the Code of Practice on Litter and Refuse (2019).
8. In terms of grass cutting, the Council has a statutory duty under S41(1) of the Highways Act 1980 to maintain the highway and this is fulfilled by the regular carrying out of grass-cutting to keep the highway safe for users including pedestrians and to maintain visibility for all road users.
9. Grass cutting in urban areas is generally for amenity reasons, however main pedestrian through routes should be maintained to a reasonable standard to enable the public to pass and re-pass safely.
10. Doncaster Council aims to cut the grass 13 times between April and mid-November, however operations are dependent on weather conditions.
11. In July 2019, issues arose because grass cutting and litter picks in parts of the borough were not at a standard that was considered acceptable.
12. Upon further investigation a variety of other service issues surfaced and this led to a strategic service review being undertaken known as the Rapid Improvement Plan (RIP).
13. Governance of the RIP was deemed key and a steering group and a governance board was established to ensure the deliverability of a number of key actions and accountability to the Executive.
14. Weekly progress meetings have been held and regular improvement updates are reported to the governance board. Elected Members received a briefing paper on 6 September 2019. The Senior Management Team have been available to give Elected Members the opportunity to raise any concerns.
15. Issues in the service area derive from a variety of cultural and performance related issues, lack of and inadequate allocation of resources (meaning that key hotspot areas were not being tended to), failing channels of communication between elected members and the service area, problems with IT systems and the method in which work is reported. In response to this, the rapid improvement plan aims to target five theme areas:
  1. Performance Management
  2. System Development
  3. Strategic Development

4. Measures and Indicators
5. Communications and Engagement

Each core area has an assigned business lead responsible for driving areas of improvement at pace.

16. In terms of improving communication with Elected Members, the online app has been removed and replaced with a new responsive Council website. During the improvement period Elected Members will receive a monthly newsletter which will provide updates on progress. In addition, drop-in sessions for Elected Members have and will continue to be offered prior to full Council meetings and seminars.
17. The first 'Big Clean' action week took place during 4 – 10 November 2019 and further details about this will be discussed during the meeting. Future dedicated actions weeks have been scheduled for 10 - 16 February 2020, 27 April – 3 May 2020 and 10 – 16 August 2020. Elected Members are encouraged to contribute to action week initiatives and make suggestions for future work.
18. Staff engagement is improving with a strong emphasis on moving the service forward, utilising lessons learned and understanding the importance of reward and recognition; it is an opportunity for staff to contribute to the re-design of operational service area processes. So far, operational improvements have been made in terms of understanding staff performance and capability issues; the management at weekends has also been improved. A review of the current 7-day working pattern and issues concerning the Cantley depot is underway. Staff have been recruited to key positions that were once vacant and all supervisors now report weekly on key performance indicators for their areas including absence, performance and quality.
19. The Association of Public Service Excellence (APSE) has undertaken a review of the service area and as part of this, they are in the process of producing a report on elements ranging from recruitment and retention to opportunities for commercialisation. APSE were briefed to identify the optimum method of working, relevant performance indicators and the steps required to be an industry exemplar of best practice.

#### **OPTIONS CONSIDERED**

20. N/A

#### **REASONS FOR RECOMMENDED OPTION**

21. N/A

## IMPACT ON THE COUNCIL'S KEY OUTCOMES

22.

	<b>Outcomes</b>	<b>Implications</b>
	<p><b>Doncaster Working:</b> Our vision is for more people to be able to pursue their ambitions through work that gives them and Doncaster a brighter and prosperous future;</p> <ul style="list-style-type: none"> <li>• Better access to good fulfilling work</li> <li>• Doncaster businesses are supported to flourish</li> <li>• Inward Investment</li> </ul>	<p>Having an attractive borough that is free from waste and fly tipped material will help to attract and retain inward investment.</p> <p>It is important that the service area takes every opportunity to engage with a wider audience to ensure that Doncaster is an attractive place to live, work and visit. Local people and visitors can take pride in their area.</p>
	<p><b>Doncaster Living:</b> Our vision is for Doncaster's people to live in a borough that is vibrant and full of opportunity, where people enjoy spending time;</p> <ul style="list-style-type: none"> <li>• The town centres are the beating heart of Doncaster</li> <li>• More people can live in a good quality, affordable home</li> <li>• Healthy and Vibrant Communities through Physical Activity and Sport</li> <li>• Everyone takes responsibility for keeping Doncaster Clean</li> <li>• Building on our cultural, artistic and sporting heritage</li> </ul>	<p>Accessible, safe and well maintained public land provide valuable opportunities for people of all abilities and age to become physically active.</p>
	<p><b>Doncaster Learning:</b> Our vision is for learning that prepares all children, young people and adults for a life that is fulfilling;</p> <ul style="list-style-type: none"> <li>• Every child has life-changing learning experiences within and beyond school</li> <li>• Many more great teachers work in Doncaster Schools that are good or better</li> <li>• Learning in Doncaster prepares young people for the world of work</li> </ul>	<p>Well managed and maintained land that is clear from waste and detritus offers an interesting and vibrant environment for all ages.</p>

	<p><b>Doncaster Caring:</b> Our vision is for a borough that cares together for its most vulnerable residents;</p> <ul style="list-style-type: none"> <li>• Children have the best start in life</li> <li>• Vulnerable families and individuals have support from someone they trust</li> <li>• Older people can live well and independently in their own homes</li> </ul>	<p>It is important to have safe open spaces for people to meet and socialise thus helping to tackle loneliness and social isolation.</p> <p>Safe spaces can also provide a means for families to build on relationships and offer opportunities for intergenerational activities.</p>
	<p><b>Connected Council:</b></p> <ul style="list-style-type: none"> <li>• A modern, efficient and flexible workforce</li> <li>• Modern, accessible customer interactions</li> <li>• Operating within our resources and delivering value for money</li> <li>• A co-ordinated, whole person, whole life focus on the needs and aspirations of residents</li> <li>• Building community resilience and self-reliance by connecting community assets and strengths</li> <li>• Working with our partners and residents to provide effective leadership and governance</li> </ul>	<p>The proposal will support service improvement ensuring that the management of the service/assets are efficient, delivers value for money and the approach is consistent across the borough.</p>

## RISKS AND ASSUMPTIONS

23. If the review were not undertaken, there is a risk that the borough's open spaces will not be well managed and maintained and this may detract inward investment and affect the quality of life, health and wellbeing for the people of Doncaster.

There is a risk if appropriate performance and reporting measures are not in place then the service area will not be in a position to articulate any meaningful benefit. If issues are not resolved in the service area there is a risk that the statutory obligations will not be met.

24. However, it is expected that the operational teams will implement the relevant actions and will receive the necessary support.

## LEGAL IMPLICATIONS [Officer Initials: NJD Date: 28/10/2019]

25. There are a number of statutory obligations placed on the Council to ensure that the land, including the highways within its control are kept clear of litter and refuse and to keep the fabric of the highway in good repair.
26. The report highlights that for the Council to optimise its ability to deliver services to achieve the statutory obligations a rapid improvement plan has been implemented to allow the service area to redesign their services to ensure they are fit for purpose.

27. Further legal advice and assistance will be given, if required, as part of the rapid improvement plan and service redesign.

#### **FINANCIAL IMPLICATIONS [Officer Initials: RW Date: 28/10/2019]**

28. Street Scene operates within an existing revenue budget. No specific funding has been identified for the Rapid Improvement Plan and all costs are currently being met from within the revenue budget. Should the programme require commitment beyond the current budget then additional funding will need to be identified or there will be an overspend in the street scene budgets.

#### **HUMAN RESOURCES IMPLICATIONS [Officer Initials: AC Date: 21/10/2019]**

29. There are no HR implications specific to the report. The directorate HR & OD team are closely involved in the Rapid Improvement Plan and are represented at the steering group. Future developments which have implications for the workforce will require HR engagement and would involve separate approval as appropriate.

#### **TECHNOLOGY IMPLICATIONS [Officer Initials: PW Date: 25/10/2019]**

30. As outlined in the report, the online apps previously used by Elected Members and customers have been replaced by the mobile version of the Council website from 1 November 2019. Business and systems analysis work is currently underway to review the existing Street Scene business processes and identify the required changes to processes and systems to support the Rapid Improvement Plan. All staff have been trained on Electronic Document Management and Hybrid Mail to ensure these systems are being used effectively. The service area are also working with the third party supplier to utilise the existing Technology Forge Asset Management System for playgrounds. It is also understood that there may be a requirement to use handheld devices to capture performance information (eg number of litter picks, grass cuts etc) to upload to Pentana and the APSE portal. Further consultation will be needed with ICT in relation to this.

#### **HEALTH IMPLICATIONS [Officer Initials: CT Date 19/10/2019]**

31. Public Health supports the recommended option to ensure improvements to the Street Scene Service. Residents should feel proud of the area they live in. Poorly maintained streetscene can reduce or even destroy the pride residents have about living there. Community spirit can be negatively affected if the area becomes uncared for. As a result of this, people's health and wellbeing can deteriorate. Studies have shown that people that live in clean and well maintained areas with lots of green spaces have better mental and physical health than people that live in areas with poorly maintained streetscene. Poor streetscene brings with it other associated health risks such as diabetes, heart attacks and strokes and thus can put more strain on health facilities such as GP surgeries and A&E departments.
32. It is positive to see that staff will be involved in the reshaping of the service. Listening to staff can often bring about positive changes to a service as they can share their experiences and bring ideas to make improvements.

In turn, staff will feel more valued and motivated.

## **EQUALITY IMPLICATIONS [Officer Initials: SJC Date 23/10/2019]**

33. Decision makers must consider the Council's duties under the Public Sector Equality Duty of S149 of the Equality Act (2010). The duty requires the council, when exercising its functions, to have 'due regard' to the need to eliminate discrimination, harassment and victimisation and other conduct prohibited under the act, and to advance equality of opportunity and foster good relations between those who share a 'protected characteristic' and those who do not share it.
34. Having carried out an initial assessment, it is understood that duty Grass cutting in urban areas is done for amenity reasons. The standards vary accordingly, reflecting respective duties. Grass cutting helps to ensure that grass verges and footways are accessible for walking. The protected characteristic identified as potentially being impacted are those that either increases the likelihood / frequency of individuals needing to walk on footways and verges, or else make those individuals more vulnerable when doing so. It is considered that the impact on these groups would be, at worse, low. The potential increase of overgrowth of uncut vegetation from verges onto footways or carriageways arising from these proposals is considered minimal.
35. People using verges are likely to find the grass slightly longer at certain times of year but any resulting disproportionate effect on protected characteristics is considered insignificant. Grass cutting for visibility purposes (sightlines of all road users) is not affected by this proposal. There is considered to be negligible impact on protected characteristics by the elements of the proposal that concern the management arrangements for service delivery.
36. It is acknowledged that if this report was in relation to verges impeding on footways, then it could have a significant impact on people with sight and mobility issues, but that is not the case.

## **BACKGROUND PAPERS**

37. There is presently no information in the public domain concerning this project.

## **GLOSSARY OF ACRONYMS AND ABBREVIATIONS**

Not applicable

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**PETER DALE**  
**DIRECTOR ECONOMY AND ENVIRONMENT**



## Doncaster Council

### Report

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18<sup>th</sup> November 2019

To Doncaster Health and Adult and Social Care Overview and Scrutiny Committee.  
Overview and Scrutiny Panel.

#### THIRD SECTOR PROVIDER ALLIANCE TO COMBAT SOCIAL ISOLATION AND LONELINESS IN DONCASTER

Relevant Cabinet Member(s)	Wards Affected	Key Decision
Councillor Rachael Blake	All	None

#### EXECUTIVE SUMMARY

1. The purpose of this report is to update the Panel on progress made by the Social Isolation and Loneliness Alliance since the previous meeting in July 2019.
2. This is a covering report to support a more extensive presentation, which will be delivered by the Chief Executive and Deputy Chief Executive of DCLT on Monday 18<sup>th</sup> November. In this presentation, specific points raised by the Panel following the previous meeting (namely around measuring success, community transport and links between physical environment and social isolation/loneliness) will be addressed.
3. In summary, the progress update is as follows:
  - The 3-year funding agreement between DMBC and lead organisation, DCLT (Doncaster Culture and Leisure Trust), has now been signed by both parties.
  - The Alliance has a clear work plan for the first year, with an agreed outcomes framework. They are working closely with academic partners to refine and develop this.
  - DMBC will support the Alliance to become a financially sustainable, standalone entity.
  - There will be robust evaluations carried out at the end of year 1 and year 2 respectively to inform the future direction.

## **EXEMPT REPORT**

4. There are no exemptions to this report.

## **RECOMMENDATIONS**

5. The Panel are asked to note the progress made by the Third Sector Provider Alliance and support the approach going forwards.

## **WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?**

6. The establishment, launch and ongoing work of the Alliance will raise awareness of the scale of social isolation and loneliness within Doncaster. It will help to raise the profile of community support available to residents of all ages, thus contributing to early intervention and prevention of more acute mental and physical health problems.

## **BACKGROUND**

7. The need for local authorities to take action around social isolation and loneliness is enshrined in the 'Wellbeing Principle' of the Care Act. The urgency of the problem has been emphasised by national policy and campaigns, such as the Jo Cox Commission on Loneliness and The Campaign to End Loneliness.
8. Our approach to tackle the issue through a third sector-led provider alliance has been informed by our strategic drivers of early intervention/prevention and community capacity building. Extending out to a democratically elected Middle Tier Organisation will provide the real opportunity to access certain benefits not legally and operationally available to the Council, i.e. the ability to external grant funding regimes and central government funding that local government is ineligible for.
9. Having a shared delivery and outcome plan linked to potential funding opportunities will bring financial and sustainable benefit. This community-led activity will further support and connect with more formal services operating at locality level.

## **REPORT**

10. Since the last meeting in July 2019, progress has unfortunately been slower than originally anticipated but nonetheless we are confident that accelerated progress will be made over the next 6 months. However, despite the hold ups the Alliance have completed the following:

## **OPERATIONAL PROGRESS**

- Terms of reference and governance structure formulated for Alliance ratification.
- Scoping exercise facilitated by Age UK and Doncaster Mind undertaken with Alliance members to establish current work being undertaken, gaps and geographic spread in Doncaster. Lots of work is already taking place to target the older demographic. The need to work with younger age groups and to develop targeted interventions around

social isolation/loneliness associated with bereavement, unemployment, rural location etc. was identified.

- Sub-group established to devise and develop the governance/due diligence needed in order to apply for external funding.
- Draft year one plan on a page compiled. This will feed into the overarching Business Plan for the Alliance.
- Well North Enterprises commissioned to facilitate a business planning and team-building session with Alliance in December.
- Draft Job Description and Person Specification written to recruit Programme Manager, subject to Alliance ratification.

### **ACHIEVEMENTS/SUCSESSES**

Engagement with academic partners has been particularly successful.

Representatives from the Centre for Loneliness at Sheffield University are now supporting members of the Alliance. They are able to share with the Alliance research around social connectivity/loneliness and knowledge of projects that have been successful in other areas. Their area of expertise is around impact measurement.

Over recent months, Alliance members and supporting DMBC officers have contributed to a research proposal to the National Institute for Health Research being led by the University of Oxford and University of York. We have just been informed that our bid was successful and funding will be granted to conduct pioneering qualitative research right here in Doncaster with local residents. The research will be an in-depth qualitative study into social isolation and loneliness in Doncaster (as a case study/test bed for a national agenda) and its implications/links to Social Care. This is a really exciting development which the Alliance will instrumental to delivering.

### **IMPACT ON THE COUNCIL'S KEY OUTCOMES**

11.

	<b>Outcomes</b>	<b>Implications</b>
	<p><b>Doncaster Working:</b> Our vision is for more people to be able to pursue their ambitions through work that gives them and Doncaster a brighter and prosperous future:</p> <ul style="list-style-type: none"> <li>• Better access to good fulfilling work</li> <li>• Doncaster businesses are supported to flourish</li> <li>• Inward Investment</li> </ul>	<p>Through employment opportunities, residents can feel socially connected and feel a sense of purpose at work.</p>
	<p><b>Doncaster Living:</b> Our vision is for Doncaster's people to live in a borough that is vibrant and full of opportunity, where people enjoy spending time:</p> <ul style="list-style-type: none"> <li>• The town centres are the beating heart of Doncaster</li> </ul>	<p>Residents are socially connected and active in their communities, reducing the impact of social and loneliness. Happier, better-connected people have a higher quality of life overall.</p>

	<ul style="list-style-type: none"> <li>• More people can live in a good quality, affordable home</li> <li>• Healthy and Vibrant Communities through Physical Activity and Sport</li> <li>• Everyone takes responsibility for keeping Doncaster Clean</li> <li>• Building on our cultural, artistic and sporting heritage</li> </ul>	
	<p><b>Doncaster Learning:</b> Our vision is for learning that prepares all children, young people and adults for a life that is fulfilling;</p> <ul style="list-style-type: none"> <li>• Every child has life-changing learning experiences within and beyond school</li> <li>• Many more great teachers work in Doncaster Schools that are good or better</li> <li>• Learning in Doncaster prepares young people for the world of work</li> </ul>	<p>Education is a life skill but also promotes social interaction and connectedness which can then continue throughout life. It provides life skills and experiences which can be transferred to future generations and promote community cohesion.</p>
	<p><b>Doncaster Caring:</b> Our vision is for a borough that cares together for its most vulnerable residents;</p> <ul style="list-style-type: none"> <li>• Children have the best start in life</li> <li>• Vulnerable families and individuals have support from someone they trust</li> <li>• Older people can live well and independently in their own homes</li> </ul>	<p>The health and wellbeing of families is fundamental to community cohesion. The role of carers is also a key priority.</p>
	<p><b>Connected Council:</b></p> <ul style="list-style-type: none"> <li>• A modern, efficient and flexible workforce</li> <li>• Modern, accessible customer interactions</li> <li>• Operating within our resources and delivering value for money</li> <li>• A co-ordinated, whole person, whole life focus on the needs and aspirations of residents</li> <li>• Building community resilience and self-reliance by connecting community assets and strengths</li> <li>• Working with our partners and residents to provide effective leadership and governance</li> </ul>	<p>Residents can build community resilience by supporting others through social connections. Local befriending services are part of this infrastructure.</p>

## RISKS AND ASSUMPTIONS

12. There are no immediate risks within this report.

### **LEGAL IMPLICATIONS [OFFICER INITIALS SRF DATE 08/11/19]**

The Council is utilising its legal powers to support this initiative.  
Further legal advice can be provided to the panel as required

### **FINANCIAL IMPLICATIONS [OFFICER INITIALS HR DATE 06/11/19]**

13. The Community Led Support scheme has a combination of BCF and iBCF approved budget, tackling social isolation and loneliness is part of this scheme and £200k of the afore mentioned funding has been set aside to pay for delivering this. Year 1 £100k in 2019/20 will be funded from BCF and years 2 and 3 £66k and £34k respectively will be funded from iBCF

As this is to be paid to DCLT as a grant Financial Procedure Rule E.14 applies, 'The approval of Cabinet is required for all grants and annual assistance to external bodies with a financial value of £50,000'. A funding agreement with DCLT should be drawn up to ensure appropriate monitoring and performance arrangements are in place to safeguard council resources.

### **HUMAN RESOURCES IMPLICATIONS [OFFICER INITIALS BT DATE 06/11/2019]**

14. There are no HR implications applicable as far as this proposed grant to DCLT for this update report is concerned.

### **TECHNOLOGY IMPLICATIONS [OFFICER INITIALS ET DATE 06/11/2019]**

15. There are no technology implications as per the attached report.

### **HEALTH IMPLICATIONS [OFFICER INITIALS LW DATE 06/11/2019]**

16. Social isolation and loneliness are becoming big health issues for all partners likened to the obesity epidemic and it can be hugely detrimental to the health and wellbeing of our residents. Social connections are the key. The impact of social isolation and loneliness on our health and social care system cannot be underestimated particularly with an increasing ageing population with complex needs.

### **EQUALITY IMPLICATIONS [OFFICER INITIALS FW DATE 06/11/2019]**

17. Everyone has the right to good health care and services and also the right to live in a safe and healthy community. No one should need to feel isolated and lonely if the environment is right. To eradicate social isolation and loneliness, everyone should make it their business to ensure that friends and family have support and have access to good information. It does not have to be complicated – we simply need to ask people if they are okay and just checking in on our neighbours, friends and families can make all the difference.

### **CONSULTATION**

18. The Health and Wellbeing Board workshops in 2016 and 2018 and the meetings with key stakeholders from the third sector (Voluntary, Community, Faith and Social Enterprise) in recent months have provided meaningful consultation around

the social isolation and loneliness agenda. The *Doncaster Talks* insights work has also provided invaluable insight into the local behaviours and personas of local residents and further examples may be sought through the Well Doncaster project and other community based initiatives. This work needs to be further enhanced through further mapping and consultation with the wider community sector and the local population through further community engagement work. The Social Isolation and Loneliness Alliance will continue to build upon the foundations of this work.

## **BACKGROUND PAPERS**

19. - Health and Adult Social Care Overview and Scrutiny panel report (January 2015)
- *Loneliness into Connections* -Doncaster Campaign to End Loneliness workshop Report (February 2016)
- Health and Wellbeing Loneliness Workshop report (April 2018)
- Doncaster Talks report 2018
- A Connected Society: A Strategy for Tackling Loneliness (HM Government, October 2018)

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**Phil Holmes**  
**Director of Adults Services**

## Appendix 1.

List of Social Isolation and Loneliness Alliance members:-

- Age UK Doncaster
- B:Friend
- Doncaster Alcohol Services
- Doncaster Community Arts (DARTS)
- Doncaster Culture and Leisure Trust – Middle Tier Organisation (MTO)
- Doncaster Deaf Trust
- Doncaster Mind
- Edlington Hilltop Centre
- Inspire
- Live Inclusive
- MHA Methodist Homes
- Motiv8
- North Doncaster Development Trust (NDDT)
- Partially Sighted Society
- People Focused Group (PFG)
- South Yorkshire Housing Association – Social Prescribing
- The Conservation Volunteers (TCV)

Invited and interested but not fully engaged

- Aspiring2
- Alzheimer's Society
- Cascade Foundation
- Choices4Doncaster
- Edlington Community Organisation (ECO)
- Reread
- Royal Voluntary Service

## Appendix 2.

### **Executive Summary of Discussion Paper February 2019 titled:- Defining our approach to the Middle Tier Organisation (MTO).**

- The 'Middle Tier Organisation' is an organisation which serves to broker, commission or provide services at an aggregated level above smaller organisations but below central government. A cross-thematic working group of SPU Officers have formulated a working set of criteria for defining a Middle Tier Organisation. Adoption of this definition would make us one of the first councils in the country to systematically define service provision at this level.
- In October 2016 Cabinet took a decision to support the development of a new model in fulfilling Doncaster Council's statutory duty to provide positive activities for children and young people. The first Middle Tier Organisation (MTO) namely EXPECT Youth made up of an alliance of organisations in the borough presented a different way of working for Doncaster Council and for the delivery of a youth offer.
- While the presence of the Middle Tier is most immediate to the current debates around service provision in learning, the application of the concept of a Middle Tier Organisation (MTO) can be of use when discussing policy and partnership approaches in other themes within Doncaster Growing Together (DGT).
- In the current national political and financial environment, MTOs are likely to grow in importance.
- Locally, we are currently creating a new MTO, the new Careers Information, Advice and Guidance (CIAG) organisation, which is being co-commissioned by the Doncaster Chamber of Commerce and Doncaster Council. This new organisation will be based on the highly successful experience of EXPECT Youth.
- The Commissioning and operation of MTOs confer a range of benefits in the provision of public goods and services, including access to a variety of legal and financial structures, access to external funding, a de-municipalisation of branding, opportunities for increased specialism and commercialisation and a chance to formalise partnership working arrangements.
- There is a great variety in the legal form and function of MTOs and as a consequence, adopting a 'one size fits all' policy towards the operation of these organisations would limit our room to tailor operational responses to some of the challenges faced within each of the DGT themes.

Please note dates of meetings/rooms/support may change

**OVERVIEW & SCRUTINY WORK PLAN 2019/20**

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
May					
June	<b>Wed, 5<sup>th</sup> June 2019, 1pm (AS/CR)</b>	<b>Mon 17<sup>th</sup> June 2019 1pm (CM)</b>	<b>Thurs 20<sup>th</sup> June, 2pm (CM)</b>	<b>Tues, 11<sup>th</sup> June 2019, 10am (CM)</b>	<b>Wed, 5<sup>th</sup> June 2019, 10am (CR)</b>
	<ul style="list-style-type: none"> <li>OSMC Workplanning</li> </ul>	<ul style="list-style-type: none"> <li>H&amp;ASC O&amp;S Workplanning</li> </ul>	<ul style="list-style-type: none"> <li>CYP O&amp;S Workplanning</li> </ul>	<ul style="list-style-type: none"> <li>R&amp;H O&amp;S Workplanning</li> </ul>	<ul style="list-style-type: none"> <li>C&amp;E O&amp;S Workplanning</li> </ul>
	<b>Thurs, 27<sup>th</sup> June 2019, 10am (AS)</b>				
	<ul style="list-style-type: none"> <li>Youth Justice Plan</li> <li>Qtrly Finance &amp; Performance Report – Qtr 4               <ul style="list-style-type: none"> <li>DMBC</li> <li>SLHD</li> </ul> </li> <li>Scrutiny Work Plan</li> </ul>				
July	<b>Thurs, 11<sup>th</sup> July 2019, 10am (CANCELLED)</b>	<b>Thurs, 4<sup>th</sup> July 2019, 10am (CR)</b>			<b>Wed, 17<sup>th</sup> July 2019, 10am (CM)</b>
		<ul style="list-style-type: none"> <li>JSNA State of Health/Workplan</li> <li>Your Life Doncaster Update (Transformation)</li> <li>The Care Quality Commission (CQC) Inspection and Regulation of Adult Social Care.</li> <li>Scrutiny Workplan</li> </ul>			<ul style="list-style-type: none"> <li>Social Isolation &amp; Loneliness Alliance Update</li> <li>Scrutiny Workplan</li> </ul>
Aug		<b>Thursday 8<sup>th</sup> August 2019 1.30pm (CR) (joint CYP)</b>	<b>Thurs 8<sup>th</sup> August 2019, 4pm (CM)</b>		<b>Monday 19<sup>th</sup> August 2019 10.30am (CR)</b>

FP – Forward Plan Decision

CR, CM or AS – Officer Responsible

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
		<ul style="list-style-type: none"> <li>Autism &amp; Learning Disability Strategy evidence gathering</li> </ul>	<ul style="list-style-type: none"> <li>Consultation of the Education &amp; Skills Strategy 2030</li> <li>Send and Inclusion Strategy/Attendance Strategy</li> <li>Elective Home Education – Overview and Scoping</li> <li>Scrutiny Workplan</li> </ul>		<ul style="list-style-type: none"> <li>South Yorkshire Fire and Rescue Service – Integrated Risk Management Plan</li> </ul>
		<b>Thursday 29<sup>th</sup> August 2019 3.30pm (joint CYP)</b>			
		<ul style="list-style-type: none"> <li>Autism &amp; Learning Disability Strategy evidence gathering</li> </ul>			
Sept	<b>Fri, 6<sup>th</sup> Sept 2019, 11am</b>	<b>Thurs 26<sup>th</sup> Sept 2019, 1pm (CR)</b>	<b>Thurs 5<sup>th</sup> Sept 2019, 4:30pm (CM)</b>		
	<ul style="list-style-type: none"> <li>Empowered, Engaged Communities, With Devolved Locality Budgets (1) - Overview</li> </ul>	<u>Starting Well Theme (invite to CYP O&amp;S)</u> <ul style="list-style-type: none"> <li>Hidden Harm</li> <li>Childhood Obesity/Tooth Decay</li> <li>Scrutiny Workplan</li> </ul>	<ul style="list-style-type: none"> <li>Early Help Demand Management</li> <li>Educational Attainment/Schools Performance Tables</li> <li>Scrutiny Workplan</li> </ul>		
	<b>Thurs, 12<sup>th</sup> Sept 2019, 10am (AS)</b>				
	<ul style="list-style-type: none"> <li>Qtrly Finance &amp; Performance Report – Qtr 1 <ul style="list-style-type: none"> <li>DMBC</li> <li>SLHD</li> <li>DCST</li> </ul> </li> <li>Annual Complaints Report</li> <li>O&amp;S Workplan – Sept Update</li> </ul>				

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
	<b>Mon 16<sup>th</sup> Sept 2019 (AS)</b>				
	<ul style="list-style-type: none"> <li>Scrutiny Review - Empowered, Engaged Communities, with Devolved Locality Budgets (2) Site Visit</li> </ul>				
Oct	<b>Thurs, 3<sup>rd</sup> Oct 2019, 10am (CM)</b>			<b>Wed, 16<sup>th</sup> Oct 2019, 10am (CR)</b>	
	<ul style="list-style-type: none"> <li>Medium-term Financial Strategy (MTFS) for 2020/21 to 2022/23.</li> <li>Scrutiny Workplan</li> </ul>			<ul style="list-style-type: none"> <li>Delivery of the Management of Doncaster Markets</li> <li>Scrutiny Work Plan</li> </ul>	
				<b>Wed, 16<sup>th</sup> Oct 2019, to follow above meeting (CM)</b>	
	<b>Thurs, 10<sup>th</sup> Oct 2019, 10am (AS)</b>				
	<ul style="list-style-type: none"> <li>Scrutiny Review - Empowered, Engaged Communities, with Devolved Locality Budgets (3) Meeting with Locality Working Leads</li> </ul>				
	<b>17th October 2019</b>				
<ul style="list-style-type: none"> <li>Scrutiny Review - Empowered, Engaged Communities, with Devolved Locality Budgets (3) Best Practice review - Nottingham CC.</li> </ul>					

FP – Forward Plan Decision

CR, CM or AS – Officer Responsible

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
	<b>Mon, 21st Oct 2019, 10am (CM/AS)</b>				
	<ul style="list-style-type: none"> <li>Scrutiny Review - Empowered, Engaged Communities, with Devolved Locality Budgets (5)</li> </ul>				
	<b>Mon, 28th Oct 2019, (CR/AS)</b>				
	<ul style="list-style-type: none"> <li>Scrutiny Review - Empowered, Engaged Communities, with Devolved Locality Budgets (6)</li> </ul>				
<b>Nov</b>	<b>Thurs, 7th Nov 2019, 10am (CR/CM/AS)</b>	<b>Thurs, 28th Nov 2019, 10am (CM)</b>		<b>Fri 1st November 2019 10am (CM)</b>	<b>Mon 18th Nov 2019 10am (CR)</b>
	<ul style="list-style-type: none"> <li>Scrutiny Review - Empowered, Engaged Communities, with Devolved Locality Budgets (TBC)</li> </ul>	<p><u>Living Well Theme</u></p> <p><b>DRI</b></p> <ul style="list-style-type: none"> <li>Strategic issues and Challenges</li> <li>Cancer Care waiting times; and</li> <li>Maternity Care – HSR</li> </ul> <p><b>DMBC</b></p> <ul style="list-style-type: none"> <li>Strategic Issues and Challenges (Winter Planning in Partnership)</li> </ul> <p><b>Other areas TBC</b></p> <ul style="list-style-type: none"> <li>Suicide Prevention Update</li> </ul>		<ul style="list-style-type: none"> <li>Homelessness and Rough Sleeping Strategy (SLHD) to include Complex Lives – (joint area with C&amp;E O&amp;S)</li> <li>Scrutiny Workplan</li> </ul>	<ul style="list-style-type: none"> <li>IMDB – update following 2018/19 Flood Review</li> <li>Social Isolation Alliance</li> <li>Update on Work of Climate Change Local Commission and Development of the Environment Strategy</li> <li>Street Scene Rapid Improvement Programme</li> <li>Scrutiny Workplan</li> </ul>

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
		Suicide Prevention – lessons learnt/support provided through Education/Schools – briefing session to follow HASC			
Dec	<b>Mon 16<sup>th</sup> September 2019, 1pm (AS)</b>		<b>Thurs 5<sup>th</sup> Dec 2019, 4:30pm (CM)</b>		
	<ul style="list-style-type: none"> <li>• Qtrly Finance &amp; Performance Report – Qtr 2 <ul style="list-style-type: none"> <li>○ DMBC</li> <li>○ SLHD</li> <li>○ DCST</li> </ul> </li> <li>• Scrutiny Review - Empowered, Engaged Communities, with Devolved Locality Budgets (Final Report)</li> </ul>		<ul style="list-style-type: none"> <li>• Placement Strategy</li> <li>• Youth Services</li> <li>• Doncaster Children's Safeguarding Board Annual Report (TBC)</li> <li>• Child Poverty</li> </ul>		
Jan	<b>Wed 22nd Jan 2020, 10am (CR)</b>	<b>Thurs, 30<sup>th</sup> Jan 2020, 1pm (CM)</b>		<b>15<sup>th</sup> January 2020, 10am (CR/CM) Briefing Session</b>	
	<ul style="list-style-type: none"> <li>• Universal Credit Update</li> </ul>	<u>Living Well Theme</u> <ul style="list-style-type: none"> <li>• Adult Safeguarding Annual Report and the Care Quality Commission (CQC) Inspection and Regulation of Adult Social Care.</li> <li>• Primary Care Networks (NHS CCG) and Integrated Area Based Working (invite to C&amp;E O&amp;S)</li> </ul>		<ul style="list-style-type: none"> <li>• Urban Centre Master Plan and Major Projects</li> <li>• Large centres located outside Doncaster - areas to be agreed for the Panel to consider</li> <li>• Transport Infrastructure Policy TBC</li> </ul>	
	<b>Wed 22nd Jan 2020, 10am (CR) TBC</b>				
	Adult Social Care Fees and Charges Briefing				

FP – Forward Plan Decision

CR, CM or AS – Officer Responsible

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
Feb	Thurs, 6 <sup>th</sup> Feb 2020, 10am (CR)		Thu, 6 <sup>th</sup> Feb 2019, 10am in Rm 210		Wed, 12 <sup>th</sup> Feb 2020, 10am (CM)
	<ul style="list-style-type: none"> <li>Budget (TBC)</li> </ul>		<ul style="list-style-type: none"> <li>Members Briefing (invite to OSMC) - Academies (overview/ scoping)</li> </ul>		<p>Specific areas from the list below to be confirmed:</p> <ul style="list-style-type: none"> <li>Update on Safer Doncaster Partnership priorities and performance</li> <li>Knife Crime</li> <li>Long-term stabilisation of people with complex needs</li> <li>Crime in prisons</li> <li>Child criminal exploitation</li> </ul>
	22 <sup>nd</sup> February, 2020				
	Adult Social Care Fees and Charges Consultation				
	Thurs, 27 <sup>th</sup> Feb 2020, 10am (AS)				
<ul style="list-style-type: none"> <li>Qtrly Finance &amp; Performance Report – Qtr 3 <ul style="list-style-type: none"> <li>DMBC</li> <li>SLHD</li> <li>DCST</li> </ul> </li> </ul>					
Mar	Thurs, 26 <sup>th</sup> March 2020, 10am (CM)	Wed, 19 <sup>th</sup> March 2020, 1pm (CR)	Thurs 12 <sup>th</sup> March 2020, 4:30pm (CM)	Wed 4 <sup>th</sup> March 2020, 10am (CR)	
		<u>Ageing Well Theme</u> <ul style="list-style-type: none"> <li>Frailty – (NHS CCG)</li> <li>Other areas TBC</li> </ul> <u>Other</u> <ul style="list-style-type: none"> <li>Public Health Protection</li> <li>Smoke Free Doncaster</li> </ul>	<ul style="list-style-type: none"> <li>Youth Council – Feedback on key issues</li> <li>Children &amp; Young People Plan</li> <li>Universal Credit – impact on children</li> <li>Education And Skills 2030 Framework For Consultation Update</li> </ul>	<ul style="list-style-type: none"> <li>Doncaster Inclusive Growth Strategy (with a focus on individuals faced with a number of barriers gaining employment)</li> <li>Update on Business Doncaster</li> </ul>	

FP – Forward Plan Decision

CR, CM or AS – Officer Responsible

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
		Action Plan			
Apr	(Date to be confirmed)				
	• DGT				
May					
<b>POSSIBLE ISSUES FOR FUTURE CONSIDERATION OR TO BE SCHEDULED</b>					
	<ul style="list-style-type: none"> <li>• Consultation Strategy (Role of the Voluntary Sector)</li> </ul>	<ul style="list-style-type: none"> <li>• All Age Learning Disability and Autism Strategy – (DMBC/NHS CCG) – date to be confirmed</li> </ul>	<ul style="list-style-type: none"> <li>• Suicide Prevention – lessons learnt/support provided through Education/Schools (H&amp;ASC O&amp;S update to be provided following HASC on 28<sup>th</sup> November.)</li> </ul>	<ul style="list-style-type: none"> <li>• SY Bus Review – Feedback on consultation (TBC)</li> </ul>	Meeting to consider the following updates: <ul style="list-style-type: none"> <li>• Waste;</li> <li>• Tree Policy and 5G installation;</li> <li>• Selective Licensing (possible invite to Edlington Community Groups)</li> </ul>
	<ul style="list-style-type: none"> <li>• Overview on Impact of Universal Credit – potential for further work to be considered at Panel level e.g. impact on children attending at primary level</li> </ul>	<ul style="list-style-type: none"> <li>• Progress on new initiatives being undertaken to support people with gambling addiction and actions taken through Gambling and Financial Inclusion Group – briefing note.</li> </ul>	<ul style="list-style-type: none"> <li>• Briefing notes – Academies</li> </ul>		Environment Strategy theme – to be prioritised <ul style="list-style-type: none"> <li>• What does a Smart City look like;</li> <li>• Fly tipping update following the action week;</li> <li>• Rewilding – how do we use our green spaces;</li> <li>• Sustainability;</li> <li>• Climate change</li> </ul>
	<ul style="list-style-type: none"> <li>• Overview and Scrutiny –</li> </ul>		<ul style="list-style-type: none"> <li>• Engagement with Children in Care e.g.</li> </ul>		

FP – Forward Plan Decision

CR, CM or AS – Officer Responsible

Please note dates of meetings/rooms/support may change

	OSMC	H&ASC O&S	CYP O&S	R&H O&S	C&E O&S
	review/sharing best practice		possible Member visit – to also focus discussions throughout the year, for example when addressing School Performance Tables/Attainment		
	<ul style="list-style-type: none"> <li>20mph zones date and Panel to be confirmed(possible roll over onto 2020/2021 workplan)</li> </ul>		<ul style="list-style-type: none"> <li>Gaps in housing for Children in Care between 17 and 18 ( to be discussed when Regeneration and Housing address the Housing Needs Study)</li> </ul>		
			<ul style="list-style-type: none"> <li>Demand Management – Update 2020 (TBC) Mid-June 20/21</li> </ul>		
			<ul style="list-style-type: none"> <li>Elective Home Education</li> </ul>		

**DONCASTER METROPOLITAN BOROUGH COUNCIL**  
**FORWARD PLAN FOR THE PERIOD 1ST DECEMBER 2019 TO 31ST MARCH 2020.**

The Forward Plan sets out details of all Key Decisions expected to be taken during the next four months by either the Cabinet collectively, The Mayor, Deputy Mayor, Portfolio Holders or Officers and is updated and republished each month.

A Key Decision is an executive decision which is likely:-

- (a) to result in the Local Authority incurring expenditure which is, or the making of savings which are, significant having regard to the Local Authority's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising two or more wards or electoral divisions in the area of the Local Authority;
- (c) any decision related to the approval or variation of the Policy and budget Framework that is reserved to the Full Council.

The level of expenditure/savings which this Authority has adopted as being financially significant are (a) in the case of the revenue budget, gross full-year effect of £250,000 or more b) in the case of capital budget, £1,000,000 or more in respect of a single project or otherwise across one financial year.or the decision has a significant impact on 2 or more wards.

Please note in addition to the documents identified in the plan, other documents relevant to a decision may be submitted to the Decision Maker. Details of any additional documents submitted can be obtained from the Contact Officer listed against each decision identified in this plan.

In respect of exempt items, if you would like to make written representations as to why a report should be considered in public, please send these to the contact officer responsible for that particular decision. Unless otherwise stated, representations should be made at least 14 days before the expected date of the decision.

**KEY**

Those items in **BOLD** are **NEW**

Those items in **ITALICS** have been **RESCHEDULED** following issue of the last plan

Prepared on: 1 November 2019 and superseding all previous Forward Plans with effect from the period identified above.

Damian Allen  
Chief Executive

## MEMBERS OF THE CABINET

### **Cabinet Member For:**

Mayor - Ros Jones

Deputy Mayor - Councillor Glyn Jones

Councillor Nigel Ball

Councillor Joe Blackham

Councillor Rachael Blake

Councillor Nuala Fennelly

Councillor Chris McGuinness

Councillor Bill Mordue

Councillor Jane Nightingale

- Housing and Equalities

- Public Health, Leisure and Culture

- Highways, Street Scene and Trading Services

- Adult Social Care

- Children, Young People and Schools

- Communities, Voluntary Sector and the Environment

- Business, Skills and Economic Development

- Customer and Corporate Resources.

**Some Decisions listed in the Forward Plan are to be taken by Full Council**

**Members of the Full Council are:-**

**Councillors Nick Allen, Duncan Anderson, Lani-Mae Ball, Nigel Ball, Iris Beech, Joe Blackham, Rachael Blake, Nigel Cannings, Bev Chapman, Phil Cole, John Cooke, Mick Cooper, Jane Cox, Steve Cox, Linda Curran, George Derx, Susan Durant, Nuala Fennelly, Neil Gethin, Sean Gibbons, John Gilliver, Martin Greenhalgh, Pat Haith, John Healy, Rachel Hodson, Charlie Hogarth, Mark Houlbrook, David Hughes, Eva Hughes, Glyn Jones, R. Allan Jones, Ros Jones, Ken Keegan, Majid Khan, Jane Kidd, Nikki McDonald, Tosh McDonald, Chris McGuinness, Sue McGuinness, Bill Mordue, John Mounsey, David Nevett, Jane Nightingale, Ian Pearson, Andy Pickering, Cynthia Ransome, Tina Reid, Andrea Robinson, Kevin Rodgers, Dave Shaw, Derek Smith, Frank Tyas, Austen White, Sue Wilkinson, Jonathan Wood, Paul Wray.**

WHEN DECISION IS EXPECTED TO BE TAKEN	KEY DECISION TO BE TAKEN	RELEVANT CABINET MEMBER	DECISION TO BE TAKEN BY	CONTACT OFFICER(S)	DOCUMENTS TO BE CONSIDERED BY DECISION MAKER	REASON FOR EXEMPTION – LOCAL GOVERNMENT ACT 1972 SCHEDULE 12A
3 Dec 2019	To approve Doncaster's Affordable Housing Programme 2019-2025	Councillor Glyn Jones, Deputy Mayor, Portfolio Holder for Housing and Equalities.	Cabinet	Karen Kellett, Programme Manager, Strategic Housing Team Tel: 01302 736029 karen.kellett@doncaster.gov.uk		Part exempt
11 Dec 2019	To consider and approve proposals to introduce an Empty Homes Loan Scheme in Doncaster and approval of the Empty Homes Policy Framework, and updates made to the Financial Assistance Policy.	Portfolio Holder for Housing and Equalities	Portfolio Holder for Housing and Equalities	Christine Tolson, Head of Asset Management christine.tolson@stlegerhomes.co.uk		Open
17 Dec 2019	To review the change in services for the future placement of children and young people, including short breaks, residential provision and offer for young people to stay put in a foster care placement.	Councillor Nuala Fennelly, Portfolio Holder for Children, Young People and Schools	Cabinet	Lee Golze, Head of Service Business Transformation and Strategic Commissioning lee.golze@doncaster.gov.uk		Open

17 Dec 2019	Adoption of the new 'Get Doncaster Cycling' Strategy	Councillor Nigel Ball, Portfolio Holder for Public Health, Leisure and Culture, Councillor Bill Mordue, Portfolio Holder for Business, Skills and Economic Development	Cabinet	Kerry Perruzza, Senior Transport PLanner Kerry.Perruzza@doncaster.gov.uk	Get Doncaster Cycling	Open
17 Dec 2019	Leisure Facility Investment Options	Councillor Nigel Ball, Portfolio Holder for Public Health, Leisure and Culture	Cabinet	Andy Maddox, Business Development Manager andy.maddox@doncaster.gov.uk	Strategic Leisure Facility 'Accelerated Investment' Options Appraisal	Open
7 Jan 2020	<b>To decide on the future operating model for the Aspire (substance misuse services) and financial envelope for the 2 year contract extension</b>	<b>Portfolio Holder for Public Health, Leisure and Culture</b>	<b>Portfolio Holder for Public Health, Leisure and Culture</b>	<b>Helen Conroy, Public Health Specialist Tel: 01302 734571 Helen.Conroy@doncaster.gov.uk</b>		<b>Open</b>
14 Jan 2020	<b>Approval of Council Tax Base for 2020/21</b>	<b>Mayor Ros Jones</b>	<b>Cabinet</b>	<b>Marian Bolton, Head of Revenues and Benefits marian.bolton@doncaster.gov.uk</b>		<b>Open</b>

14 Jan 2020	Big Picture Learning	Councillor Nuala Fennelly, Portfolio Holder for Children, Young People and Schools	Cabinet	Riana Nelson, Director Learning, Opportunities and Skills. riana.nelson@doncaster.gov.uk		Open
11 Feb 2020	Review of the Selective Licensing Scheme in Hexthorpe	Councillor Chris McGuinness, Portfolio Holder for Communities, Voluntary Sector and the Environment, Councillor Glyn Jones, Deputy Mayor, Portfolio Holder for Housing and Equalities.	Cabinet	Tracey Harwood, Head of Service Regulation & Enforcement tracey.harwood@doncaster.gov.uk		Open
11 Feb 2020	Admission arrangements for Entrance to Schools for the 2021/22 Academic Year	Councillor Nuala Fennelly, Portfolio Holder for Children, Young People and Schools	Cabinet	Neil McAllister, School Organisation Manager neil.mcallister@doncaster.gov.uk		Open

25 Feb 2020	Finance and Performance Report and the 'Delivering for Doncaster' Booklet - Quarter 3 2019-20	Mayor Ros Jones	Cabinet	Faye Tyas, Chief Financial Officer and Assistant Director of Finance faye.tyas@doncaster.gov.uk, Louise Parker, Head of Service Strategy & Performance Unit Manager <a href="mailto:Louise.Parker@doncaster.gov.uk">Louise.Parker@doncaster.gov.uk</a>		Open
25 Feb 2020	DCST 2019-20 Quarter 3 Finance and Performance Report	Councillor Nuala Fennelly, Portfolio Holder for Children, Young People and Schools	Cabinet	James Thomas, Director of Performance and Improvement, DCST, James.Thomas@dcs trust.co.uk, Rob Moore, Director of Corporate Services and Company Secretary <a href="mailto:rob.moore@dcstrust.co.uk">rob.moore@dcstrust.co.uk</a>		Open
25 Feb 2020	St Leger Homes Performance Report 2019/20 - Quarter 3 (Non-Key Decision)	Portfolio Holder for Housing and Equalities	Cabinet	Julie Crook Tel: 01302 862705		Open

25 Feb 2020	Adult Social Care Charges.	Councillor Rachael Blake, Portfolio Holder for Adult Social Care	Cabinet	Howard Monk Howard.Monk@doncaster.gov.uk, Debbie John-Lewis, Interim Assistant Director of Communities debbie.john-lewis@doncaster.gov.uk		Open
5 Mar 2020	Approval of the Revenue Budget 2020/21.	Mayor Ros Jones	Cabinet, Council Decision to take to Cabinet 11th February 2020 prior to Full Council approval	Matthew, Smith, Head of Financial Management Tel: 01302-737663 matthew.smith@doncaster.gov.uk		Open
5 Mar 2020	Approval of the Capital Strategy, Capital Programme and Treasury Management Strategy 2020/21 to 2023/24.	Mayor Ros Jones	Council, Cabinet Decision to take to Cabinet 11th February 2020 prior to Full Council approval	Matthew, Smith, Head of Financial Management Tel: 01302-737663 matthew.smith@doncaster.gov.uk	Revenue Budget 2019/20 - 2020/21 MTFS 2020/21 to 2022/23	Open
5 Mar 2020	Approval of the Housing Revenue Account budget 2020/21	Mayor Ros Jones	Council, Cabinet Decision to take to Cabinet 11th February 2020 prior to Full Council approval	Matthew, Smith, Head of Financial Management Tel: 01302-737663 matthew.smith@doncaster.gov.uk	HRA Budget 2019/20/	Open

<p><b>5 Mar 2020</b></p>	<p><b>Approval of the Council Tax and Statutory Regulations 2020/21.</b></p>	<p><b>Mayor Ros Jones</b></p>	<p><b>Cabinet, Council Decision to take to Cabinet 11th February 2020 prior to Full Council approval</b></p>	<p><b>Matthew, Smith, Head of Financial Management Tel: 01302-737663 matthew.smith@dooncaster.gov.uk</b></p>	<p><b>Council Tax Setting Statutory Resolutions 2019/20</b></p>	<p><b>Open</b></p>
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